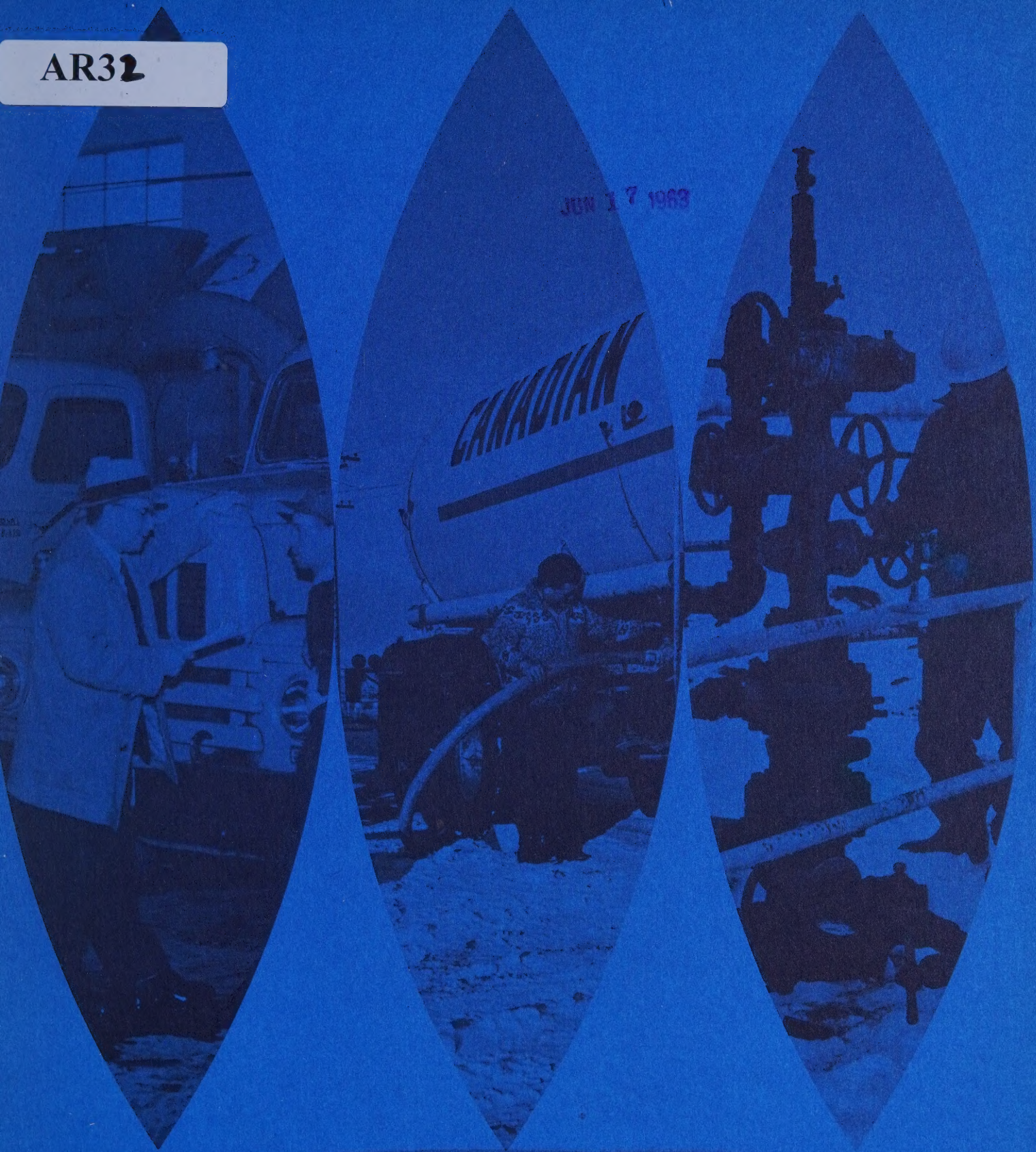


AR31



# CANADIAN HYDROCARBONS LIMITED

REPORT TO THE SHAREHOLDERS FOR THE YEAR ENDED MARCH 31, 1963





**CANADIAN HYDROCARBONS LIMITED IS CANADA'S LARGEST INTEGRATED  
MARKETER OF PROPANE, AND PROPANE BURNING EQUIPMENT.**

*The Annual Meeting of the Company is to be held at the Head Office Monday  
June 24th, 1963, at 10 A.M.*



## HIGHLIGHTS

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Earnings rise to new high of \$1.48 a share, from \$1.16

---

Gallons ahead 10.9% to a record of 39,306,526 gals.

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Gross revenue increases to new peak of \$11,001,960

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Expenditures on new facilities approach \$3.5 million

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Additional propane-supply sources aid market expansion

---

Underground storage approaches capacity use

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Deliveries to customers' storage tanks are automatic.







## REVIEW OF THE YEAR

We are pleased to report that for the second year in succession, your Company has established new records in both gross revenues and earnings. Gross revenue including profit on sales of fixed assets and investments, in the year ended March 31, 1963 increased 10.6% to \$11,001,960 and net profit rose to \$1,133,857 equivalent to \$1.48 per share on 762,065 shares from \$871,818 or \$1.16 per share on the 754,096 shares then outstanding.

Gallons of propane distributed rose to a new high of 39,306,526 gallons, an increase of 10.9% over 1962. This was somewhat less than anticipated, due to the unusually mild weather experienced across Western Canada.

The Company's financial position at the year end was further strengthened, working capital of \$3,068,024 being \$909,915 greater than at March 31, 1962 and providing a ratio of current assets to current liabilities of 2.9 to 1. Capital expenditures made during the year included appropriations for additional customer storage tanks, modernization of the delivery units and a second expansion of the Acheson plant. Through its fiscal agents, the Company arranged for the private placement of \$2,000,000 6¼% Series "B" 20 year debentures at par to provide a portion of the funds for the additions to assets.

Canadian Hydrocarbons and its subsidiaries are continuing their policy of claiming capital cost allowances for income tax purposes in excess of depreciation recorded in their accounts. As a result of this policy, no income taxes are payable for the year ended March 31, 1963 and, in addition, the companies have a substantial loss for tax purposes which may be applied against taxable income in the future. Based on studies by Canadian Hydrocarbons and its subsidiaries and assuming normal additions to capital assets, it is estimated that capital cost allowances claimed for income tax purposes will exceed depreciation recorded in the accounts for a number of years.

The modernization of the transportation fleet is helping to keep operating costs competitive. Studies to reduce cost of transportation are being carried out continuously, as it is the largest single item of operating cost.

The response to the "Metergas" tank program introduced a year ago has been most gratifying with more than 50% of the net increase in bulk installations for the year involving "Metergas"

contracts. The net increase in bulk installations was 3,183 compared to 2,918 the previous year.

The underground storage at Hughenden again proved of value during a period when demand was in excess of normal availability of propane supply. Product was withdrawn from storage at capacity rates to meet the heavy demands of our customers and various wholesale accounts. It is expected that substantially increased use will be made of Alberta Underground Storage during the current year and indications are that it will operate, for the first time, at close to capacity.

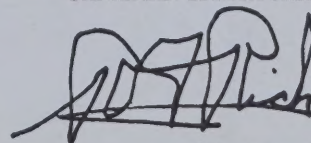
The Company's 50% interest in Blackfoot Hills Pipeline Limited has been sold to Canadian Husky Oil Limited. A major increase in availability of propane in Western Canada is expected during the next eighteen months. Several new gas processing plants are due to commence production and in addition supplies of propane should become available from several points along a product pipeline under construction from Empress, Alberta to Winnipeg, Manitoba. These new sources of supply should make a valuable contribution in the development of new markets in Saskatchewan and Manitoba.

Your Directors have been gratified by the progress made over the past few years in developing improved techniques for the administration of its widespread merchandising organization. Efficiency of management has been improved by placing the maximum possible responsibility for operating decisions with the branch managers.

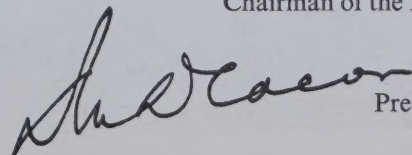
Your Directors wish to record their appreciation for the important contribution made by the senior management group, the branch managers and all employees in achieving a fine record of improvement over the past five years. The Company is now in a position to move ahead even more rapidly in the foreseeable future.

Submitted on behalf of the Board of Directors,

CANADIAN HYDROCARBONS LIMITED



Chairman of the Board



President



Canadian Hydrocarbons  
**CONSOLIDATED**  
as at March 31,

<b>Assets</b>	1963	1962
<b>CURRENT:</b>		
Cash . . . . .	\$ 579,547	\$ 500,323
Short term deposit . . . . .	500,000	—
Accounts receivable . . . . .	2,206,158	2,217,161
Inventories at the lower of cost or market . . . . .	1,342,992	1,127,220
Prepaid expenses . . . . .	96,786	134,861
	<u>\$ 4,725,483</u>	<u>\$ 3,979,565</u>
<b>INVESTMENT IN AFFILIATE:</b>		
Shares at cost (\$12,000) and advances . . . . .	\$ 189,180	\$ 180,540
<b>FIXED—AT COST:</b>		
Customers' installations . . . . .	\$ 7,015,564	\$ 5,552,836
Buildings and equipment . . . . .	5,222,349	4,459,061
Automotive equipment . . . . .	2,101,653	1,681,231
Land . . . . .	281,327	214,340
	<u>\$14,620,893</u>	<u>\$11,907,468</u>
Less accumulated depreciation . . . . .	4,839,934	4,187,214
	<u>\$ 9,780,959</u>	<u>\$ 7,720,254</u>
<b>OTHER:</b>		
Deferred charges less amounts written off . . . . .	\$ 103,955	\$ 213,461
Financing expenses less amounts written off . . . . .	229,041	151,674
Excess of cost of shares of subsidiaries over net book value at dates of purchase . . . . .	2,324,339	2,323,320
	<u>\$ 2,657,335</u>	<u>\$ 2,688,455</u>
	<u><u>\$17,352,957</u></u>	<u><u>\$14,568,814</u></u>

On behalf of the Board:

R. A. RICH, Director.

D. M. DEACON, Director.

**AUDITORS'**

TO THE SHAREHOLDERS OF  
CANADIAN HYDROCARBONS LIMITED:

We have examined the consolidated balance sheet of Canadian Hydrocarbons Limited and its subsidiaries as at March 31, 1963 and the consolidated statements of earnings for the year ended on that date and have obtained all the information and explanations we have required. Our examination included a general review of the accounting procedures and such tests of accounting records and other supporting evidence as we considered necessary in the circumstances.

In our opinion and according to the best of our infor-



imited and its Subsidiaries

# **ALANCE SHEET**

63 and 1962

## **Liabilities**

### CURRENT:

	1963	1962
Accounts payable . . . . .	\$ 1,295,257	\$ 1,615,426
Income and other taxes payable (Note 2) . . . . .	22,644	90,930
Dividend payable April 1, 1963 . . . . .	76,194	—
Current maturities of long term debt (Note 3) . . . . .	263,364	115,100
	<u>\$ 1,657,459</u>	<u>\$ 1,821,456</u>

LONG TERM DEBT (Note 3) . . . . .	\$ 5,737,048	\$ 3,609,900
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DEFERRED INCOME (Note 4) . . . . .	\$ 683,965	\$ 938,057
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## **Shareholders' equity**

### Capital (Note 5)—

Authorized—3,500,000 shares of no par value		
Issued — 762,065 shares (1962—754,096 shares) . . . .	\$ 5,567,885	\$ 5,474,283
Retained earnings (Note 6) . . . . .	3,706,600	2,725,118
	<u>\$ 9,274,485</u>	<u>\$ 8,199,401</u>

### CONTINGENT LIABILITY (Note 8)

	<u>\$17,352,957</u>	<u>\$14,568,814</u>
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(See accompanying notes)

## **REPORT**

ation and the explanations given to us and as shown  
y the books of the companies the accompanying con-  
olidated balance sheet and consolidated statements of  
arnings are properly drawn up so as to exhibit a true  
nd correct view of the state of the affairs of Canadian  
ydrocarbons Limited and its subsidiaries at March 31,  
963 and the results of their operations for the year then  
nded, in accordance with generally accepted accounting  
rinciples applied on a basis consistent with that of the  
receding year.

CLARKSON, GORDON & Co.,  
algary, Alberta, May 22, 1963. Chartered Accountants.



Canadian Hydrocarbons Limited and its Subsidiaries

## CONSOLIDATED STATEMENTS OF EARNINGS

For the years ended March 31, 1963 and 1962

<b>Earnings</b>	1963	1962
<b>REVENUE:</b>		
Sales . . . . .	\$10,411,891	\$ 9,472,402
Installation rentals earned . . . . .	508,071	437,856
	<u>\$10,919,962</u>	<u>\$ 9,910,258</u>
<b>EXPENSES:</b>		
Cost of gas and merchandise sold . . . . .	\$ 5,319,141	\$ 4,902,726
Operating, selling and administrative expenses (Note 7) . . . . .	3,400,956	3,185,336
Interest on long term debt . . . . .	272,279	181,045
Depreciation . . . . .	908,393	729,294
Amortization of financing expenses . . . . .	8,997	7,457
	<u>\$ 9,909,766</u>	<u>\$ 9,005,858</u>
Earnings from operations . . . . .	\$ 1,010,196	\$ 904,400
Profit on sales of fixed assets and investments . . . . .	81,998	35,446
Earnings before income taxes . . . . .	\$ 1,092,194	\$ 939,846
Provision for income taxes . . . . .	—	56,987
Reduction of prior year's income taxes (Note 2) . . . . .	(41,663)	—
	<u>\$ 1,133,857</u>	<u>\$ 882,859</u>
Minority interest in earnings . . . . .	—	11,041
Net earnings for the year . . . . .	<u>\$ 1,133,857</u>	<u>\$ 871,818</u>
 <b>Retained earnings</b>		
Balance at beginning of year . . . . .	\$ 2,725,118	\$ 2,034,109
Add net earnings for the year . . . . .	1,133,857	871,818
	<u>\$ 3,858,975</u>	<u>\$ 2,905,927</u>
<b>Deduct:</b>		
Dividends paid or declared . . . . .	\$ 152,375	\$ 150,809
Deferred charges written off . . . . .	—	30,000
	<u>\$ 152,375</u>	<u>\$ 180,809</u>
Balance at end of year . . . . .	<u>\$ 3,706,600</u>	<u>\$ 2,725,118</u>

(See accompanying notes)



Canadian Hydrocarbons Limited and its Subsidiaries  
**NOTES TO FINANCIAL STATEMENTS**

March 31, 1963

**1. Subsidiaries.**

The consolidated financial statements include the accounts of Canadian Hydrocarbons Limited and all its subsidiaries. The accounts of subsidiaries operating in the United States have been converted to Canadian dollars on the following bases: current assets and current liabilities at the exchange rate in effect at the year end, fixed assets at the rate in effect at the date of the transaction, and expenses and revenues at the average monthly exchange rate.

**2. Income taxes.**

For income tax purposes the companies intend to claim capital cost allowances in excess of depreciation recorded in the accounts during the year ended March 31, 1963, the effect of which is to eliminate income taxes otherwise payable for the year of \$498,000 and in addition, to create a loss for income tax purposes. A portion of this loss will be carried back to 1962 resulting in a recovery of income taxes paid in that year of \$41,663.

The net book value of depreciable fixed assets at March 31, 1963 is \$3,019,000 in excess of the amount upon which depreciation will be allowed for income tax purposes in the future.

**3. Long term debt.**

	March 31, 1963	March 31, 1962
6½% Sinking Fund Debentures, Series A due August 15, 1981, subject to annual sinking fund payments of \$70,000 in each of the years 1963 to 1966 inclusive, \$140,000 thereafter to 1971, \$210,000 thereafter to 1976 and \$280,000 thereafter to 1980. . . .	\$3,430,000	\$3,500,000
6¼% Sinking Fund Debentures, Series B due December 15, 1982, subject to annual sinking fund payments of \$40,000 in each of the years 1963 to 1967 inclusive, \$80,000 thereafter to 1972, \$120,000 thereafter to 1977 and \$160,000 thereafter to 1981. . . .	2,000,000	
5% to 7% notes and mortgages of Canadian Propane Consolidated Limited maturing on various dates to 1968 . . . . .	419,074	225,000
Finance contracts payable by Canadian Propane Consolidated Limited maturing on various dates to 1967 . . . . .	151,338	
	<u>\$6,000,412</u>	<u>\$3,725,000</u>
Less instalments due within one year included in current liabilities . . . . .	263,364	115,100
	<u>\$5,737,048</u>	<u>\$3,609,900</u>

Financing expenses are being amortized over the terms of the issues.

**4. Deferred income.**

Deferred income consists substantially of customers' installation rentals received in advance and is taken into income over the terms of the rental agreements.

**5. Capital.**

During the year ended March 31, 1963, the Company issued 6,019 shares of its capital stock for a cash consideration of \$78,247 upon exercise of share subscription warrants which expired on August 14, 1962 and 1,950 shares for a cash consideration of \$15,355 upon exercise of stock options.

40,750 shares of the Company's capital were reserved at March 31, 1963 as follows:

34,000 shares for options granted to officers to purchase shares at prices ranging from \$6.4125 to \$9.78 per share and exercisable on various dates to February 9, 1968.

6,750 shares under an Employee Stock Option Plan. Options have been granted to employees under the Plan to purchase 3,150 shares at prices ranging from \$7.52 to \$13.34 per share, exercisable on various dates to December 31, 1968.

**6. Dividends.**

The Trust Deed securing the 6½% Sinking Fund Debentures, Series A and 6¼% Sinking Fund Debentures, Series B restricts the declaration and payment of cash dividends which would reduce consolidated retained earnings (consolidated earned surplus as defined by the Trust Deed) below \$2,000,000 would reduce consolidated net current assets below \$1,500,000.

**7. Earnings.**

Included in operating, selling and administrative expenses for the year ended March 31, 1963 are the following:

Remuneration of executive officers . . . . .	\$81,663
Directors' fees . . . . .	21,200
Legal fees . . . . .	18,411

**8. Contingent liability.**

Customers' finance contracts under discount or guaranteed amount to approximately \$193,000.



Canadian Hydrocarbons Limited and its Subsidiaries

# CONSOLIDATED STATEMENT OF SOURCE AND APPLICATION OF FUNDS

For the Year Ended March 31, 1963

## Funds were provided from:

Operations		
Net earnings for the year . . . . .		\$1,133,857
<i>Add items not involving cash</i>		
Depreciation . . . . .	\$ 908,393	
Deferred installation rentals earned . . . . .	(159,234)	
Amortization of financing expenses . . . . .	8,997	
Other . . . . .	(16,441)	741,715
		<u>\$1,875,572</u>
Additional long term debt		
Debentures . . . . .	\$2,000,000	
Other . . . . .	390,512	2,390,512
		<u>472,149</u>
Fixed assets sold . . . . .		93,602
Shares issued . . . . .		5,525
Other . . . . .		<u>\$4,837,360</u>

## Funds were applied to:

Fixed assets purchased . . . . .		\$3,415,227
Long term debt instalments		
Debentures . . . . .	\$ 110,000	
Other . . . . .	153,364	263,364
		<u>152,375</u>
Dividends . . . . .		86,364
Financing expenses . . . . .		10,115
Other . . . . .		<u>\$3,927,445</u>
<b>Increase in working capital . . . . .</b>		<u><b>\$ 909,915</b></u>



Canadian Hydrocarbons Limited and its Subsidiaries

# YEARS IN REVIEW

## Summary of consolidated statements of earnings for the twelve months ended on the dates shown

	March 31 1963	March 31 1962	December 31 1960	December 31 1959	December 31 1958	December 31 1957
<b>REVENUE:</b>						
Sales . . . . .	\$10,411,891	\$9,472,402	\$7,330,066	\$7,110,643	\$7,156,164	\$8,075,187
Installation Rentals Earned . . .	508,071	437,856	351,082	386,415	455,159	389,020
	<u>\$10,919,962</u>	<u>\$9,910,258</u>	<u>\$7,681,148</u>	<u>\$7,497,058</u>	<u>\$7,611,323</u>	<u>\$8,464,207</u>
<b>EXPENSES:</b>						
Cost of gas and merchandise sold .	\$ 5,319,141	\$4,902,726	\$3,679,832	\$3,390,909	\$3,847,054	\$4,294,198
Operating, selling and administrative expenses . . . .	3,409,953	3,192,793	2,587,115	2,436,125	2,521,852	2,728,112
Interest . . . . .	272,279	181,045	130,659	145,684	195,535	255,411
Depreciation . . . . .	908,393	729,294	604,900	595,099	635,930	654,841
	<u>\$ 9,909,766</u>	<u>\$9,005,858</u>	<u>\$7,002,506</u>	<u>\$6,567,817</u>	<u>\$7,200,371</u>	<u>\$7,932,562</u>
<b>EARNINGS:</b>						
Earnings from operations . . . .	\$ 1,010,196	\$ 904,400	\$ 678,642	\$ 929,241	\$ 410,952	\$ 531,645
Profit on sales of fixed assets and investments . . . . .	81,998	35,446	85,066	37,230	49,519	20,843
Earnings before income taxes . . .	\$ 1,092,194	\$ 939,846	\$ 763,708	\$ 966,471	\$ 460,471	\$ 552,488
Provision for income taxes . . . .	(41,663)	56,987	91,311	190,008	126,139	129,232
	<u>\$ 1,133,857</u>	<u>\$ 882,859</u>	<u>\$ 672,397</u>	<u>\$ 776,463</u>	<u>\$ 334,332</u>	<u>\$ 423,256</u>
Minority interest in earnings . . .	—	11,041	40,366	85,074	83,891	150,269
Net earnings . . . . .	<u>\$ 1,133,857</u>	<u>\$ 871,818</u>	<u>\$ 632,031</u>	<u>\$ 691,389</u>	<u>\$ 250,441</u>	<u>\$ 272,987</u>

## Financial and other information

	March 31 1963	March 31 1962	December 31 1960	December 31 1959	December 31 1958	December 31 1957
Working capital . . . . .	\$3,068,024	\$2,158,109	\$1,425,080	\$2,012,558	\$1,351,672	\$ (469,697)
Working capital ratio . . . . .	2.9 to 1	2.2 to 1	2.3 to 1	2.9 to 1	1.9 to 1	.9 to 1
Long term debt . . . . .	\$5,737,048	\$3,609,900	\$2,009,500	\$2,292,000	\$2,535,000	\$1,746,616
Minority interest . . . . .	\$ Nil	\$ Nil	\$ 290,461	\$ 715,172	\$ 717,014	\$ 676,806
Shareholders' equity . . . . .	\$9,274,485	\$8,199,401	\$6,866,370	\$6,414,339	\$5,826,645	\$4,865,549
Number of shares outstanding . . .	762,065	754,096	700,000	700,000	700,000	580,000
Shareholders' equity per share . . .	\$ 12.17	\$ 10.87	\$ 9.81	\$ 9.16	\$ 8.32	\$ 8.39
Net profit per share . . . . .	\$ 1.48	\$ 1.16	\$ .90	\$ .99	\$ .36	\$ .47
Cash flow (net profits + non cash expense — non cash income) . . .	\$1,875,572	\$1,577,165	\$ 951,638	\$1,092,269	\$ 655,534	\$ 953,469
Purchase of fixed assets (net) . . . .	\$2,943,078	\$2,299,409	\$ 612,556	\$ 407,342	\$ 455,559	\$ 111,895
Cash flow per share . . . . .	\$ 2.46	\$ 2.09	\$ 1.36	\$ 1.56	\$ .95	\$ 1.64
Interest coverage before depreciation	8.3	10.2	11.5	11.7	6.6	5.7
Interest coverage after depreciation .	5.0	6.2	6.8	7.6	3.4	3.2
Percentage of cash flow to shareholders' equity . . . . .	20.2%	19.2%	13.8%	17.0%	11.2%	19.6%
Fixed assets including excess cost of shares of subsidiaries . . . . .	\$12,105,298	\$10,043,574	\$8,233,088	\$8,283,128	\$8,471,869	\$8,554,217
Propane sales . . . . .	\$6,674,612	\$6,157,192	\$4,836,400	\$4,969,771	\$5,035,693	\$5,769,572
Merchandise sales . . . . .	\$2,982,902	\$2,670,567	\$2,314,721	\$1,971,542	\$2,011,202	\$2,225,508
Propane gallongage sales . . . . .	39,210,201	35,424,893	25,438,897	23,850,000	21,918,506	25,353,796



# CANADIAN HYDROCARBONS LIMITED

and its Subsidiaries

## **Directors**

Gordon H. Allen, Q.C.  
Richard A. Bethell  
Alan T. Christie  
Donald M. Deacon  
J. Howard Kelly, Q.C.  
Dr. Courtney Pitt  
Raymond A. Rich  
George C. Solomon  
David R. Williams, Jr.

## **Officers**

Raymond A. Rich, Chairman of the Board  
Donald M. Deacon, President  
Donald C. Ferns, C.A., Vice-President and Treasurer  
Frederick T. Phillips, Secretary  
Dennis A. Anderson, Assistant Treasurer, Assistant Secretary

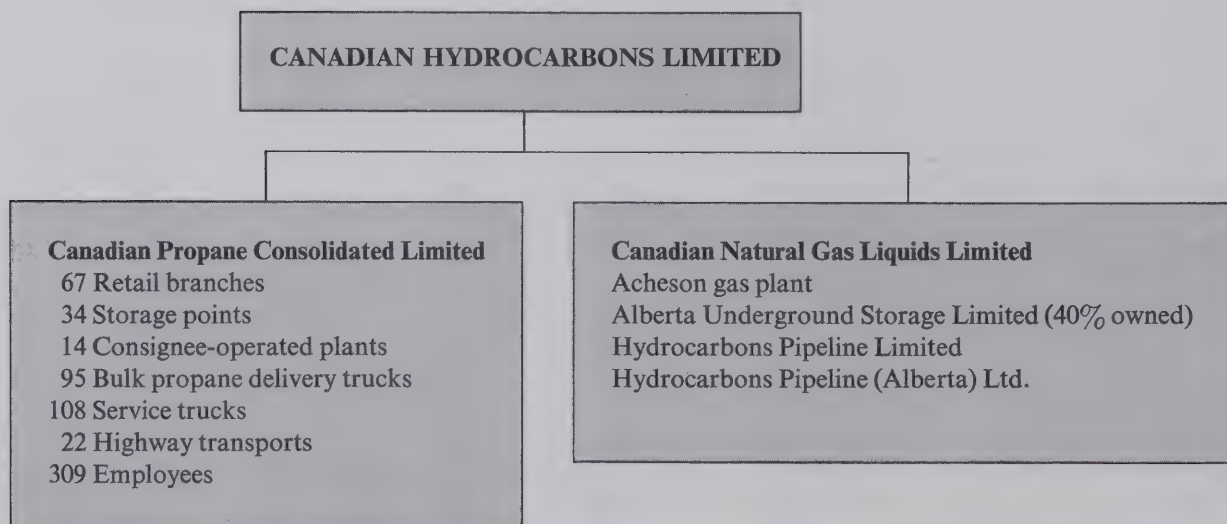
## **Subsidiaries**

CANADIAN PROPANE CONSOLIDATED LIMITED

Gerald M. Miller, Vice-President and General Manager

CANADIAN NATURAL GAS LIQUIDS LIMITED

William H. Sloan, Vice-President and General Manager



Head Office: 250 Elveden House, Calgary, Alberta  
Transfer Agents and Registrars: Montreal Trust Company  
U.S. Transfer Agents: Morgan Guaranty Trust Company of New York  
U.S. Registrar: Manufacturers Hanover Trust Company  
Trustee and Registrar for Debentures: The Royal Trust Company  
Bankers: Bank of Montreal  
Auditors: Clarkson, Gordon & Co.  
Solicitors: Allen, MacKimmie, Matthews, Wood, Phillips & Smith



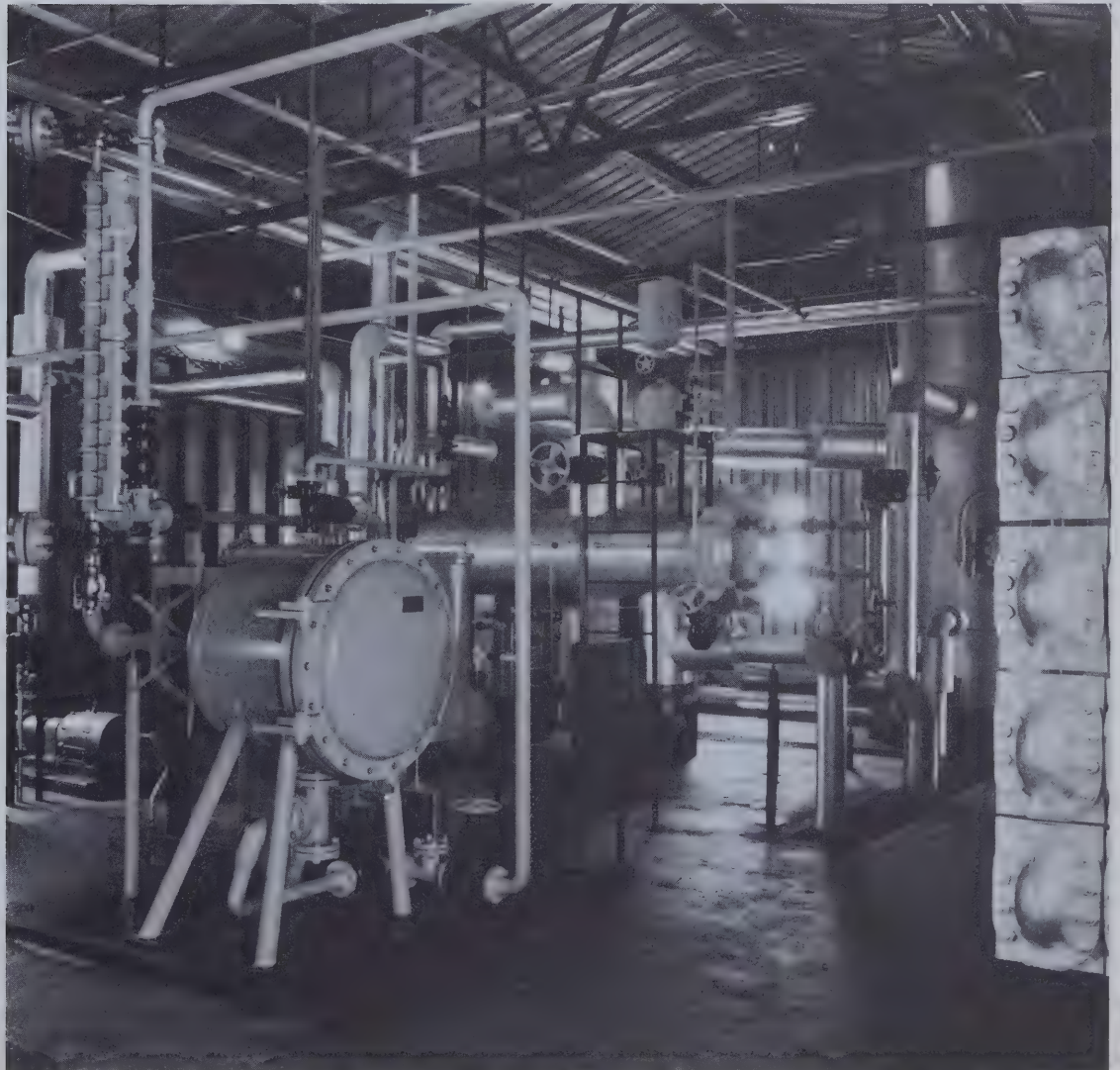
## CAPITAL INVESTMENT

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The improvement and expansion of existing facilities so as to handle market growth efficiently, and keep operating costs competitive, call for a continuing capital program. The 1963 fiscal year's capital outlay approached three and one half million dollars, and included expenditures for additional storage tanks for customers, a second round of expansion at the Acheson gas-processing plant near Edmonton, and further modernization of the transportation fleet.

Canadian Hydrocarbons moves its product over great distances. Transportation is the largest single item of operating expense, and a continuing subject of cost-reducing studies. The planned conversion of the fleet of transports and bulk delivery units to light weight, modern T-1 steel tanks continues to make excellent progress.

The company's 50% interest in Blackfoot Hills Pipeline Limited has been sold to Canadian Husky Oil Limited.



Part of the compressor equipment at Acheson Plant, Edmonton, Alberta.



## PRODUCTS SUPPLY

Liquefied petroleum-gas (propane and butane) is a byproduct of the oil and gas industry, and its market expansion reflects the development of petroleum and natural-gas fields, and their servicing by gathering and distributing pipelines. The promotion of additional propane markets in Saskatchewan and Manitoba will be aided by a new pipeline from Empress, Alta. to Winnipeg, Man., which is under construction. In addition substantial other new sources of supply are expected to come on stream during the next eighteen months.

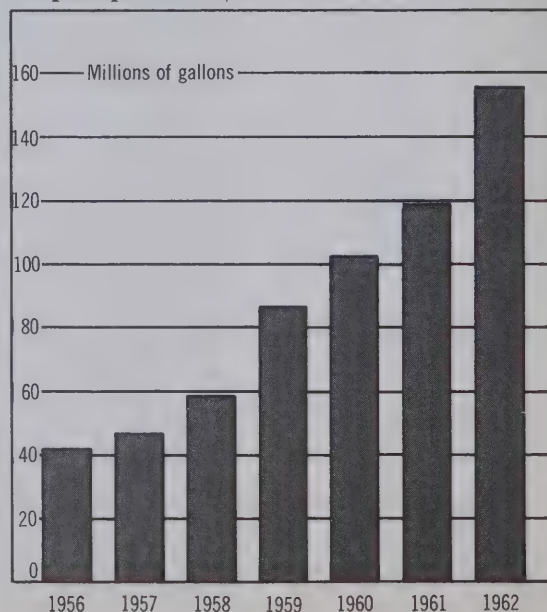
In addition to transportation, low cost storage of propane is an important factor. Canadian Hydrocarbons has a 40% interest in Alberta Underground Storage with a 20 million gallon storage reservoir at Hughenden, Alta., from which withdrawals reached capacity rates despite mild weather during the past winter. Near-capacity operation of the underground storage facilities throughout an entire consuming season is expected next winter for the first time.



**Top:** Long distance supply lines are maintained by T-1 steel tank trucks powered too, by propane.

**Bottom:** Opening main valve to allow liquid propane to flow from tank car into storage.

Propane production/western Canada



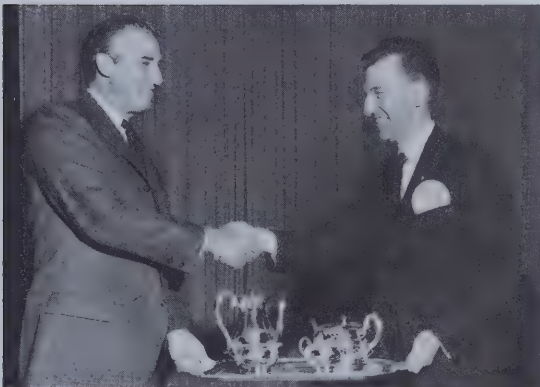


# SALES AND DISTRIBUTION

Propane sales of Canadian Hydrocarbons dropped in 1958 due to inroads of natural gas, but volume has since climbed steadily as a result of a vigorous market development program.

Natural gas installations in the smaller towns and villages will continue to be the primary factor governing loss of propane customers. This loss is, however, being more than offset by sales to new customers. For example, 2,200 bulk tanks were returned in the 1963 fiscal year but this was offset by 5,383 new bulk customer installations.

In 1961 and 1962 propane sales increased by an average of 19% and merchandise sales 11%. New consumer bulk-tank placements are the most significant factor in measuring the rate of growth, and are being accelerated by a "Metergas" program. Meters enable the Company to supply more than one customer from a single storage tank and to make deliveries more efficiently. They are appreciated by customers because the propane does not have to be paid for until it is used.



**Top left:** Bob Lewison, Manager of Morden, Manitoba branch receives a silver service from Mr. R. A. Rich for outstanding propane sales achievement.

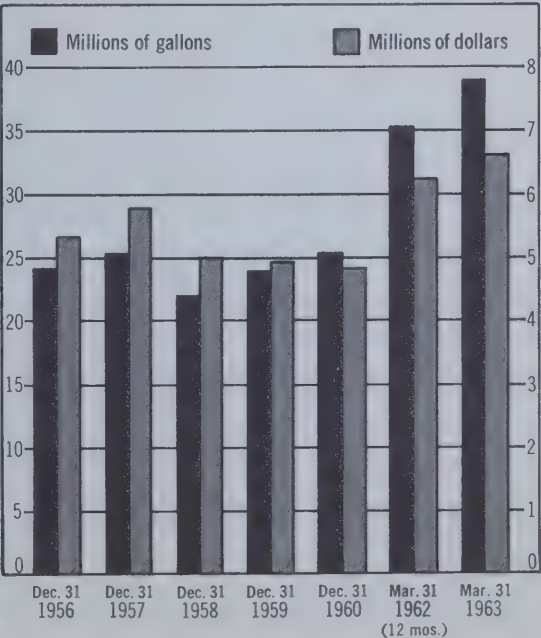


**Canadian Hydrocarbons Limited**  
Propane sales/units and value



**Top right:** Experienced service men check and maintain customers' equipment

**Bottom:** In Calgary and many other cities, the latest propane-operated appliances are demonstrated and sold.





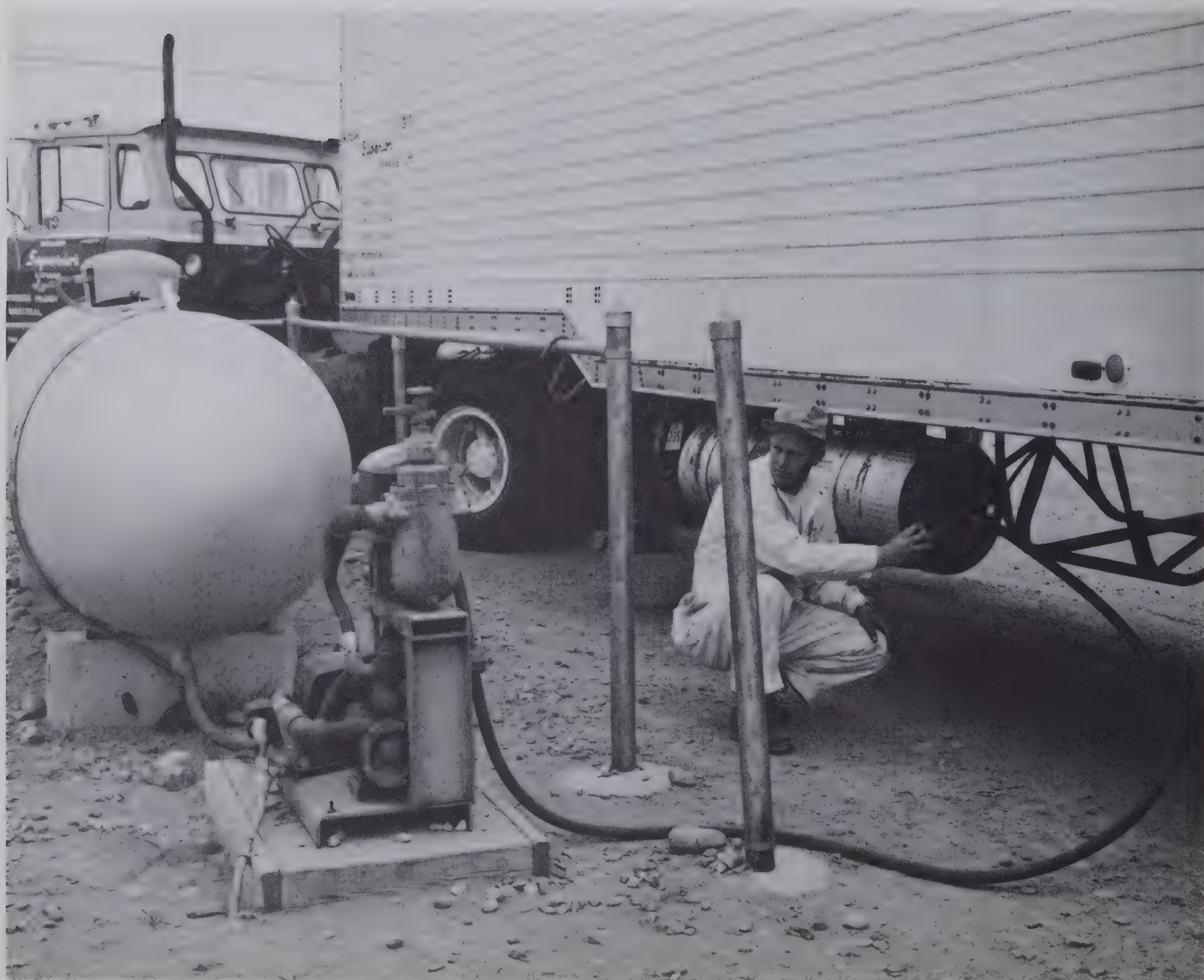
## THE MARKET FOR PROPANE

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Market development by Canadian Hydrocarbons aims not only to obtain new users but to increase sales to established customers. The adoption of propane in the home for space heating, which is the principal market in the northern climate, naturally leads to its use for water heating, refrigeration, cooking and clothes drying. On the farm it finds added applications: as fuel for heating brooder houses, drying grain and destroying weeds; and as energy in the carburetion of stationary and tractor engines. It also powers pumps that irrigate the land.

Sales-promotion activities are primarily based on the sale of propane-burning equipment and appliances, of which the company is the largest merchandiser in Canada. Merchandise sales are a material source of revenue, and have increased by an average of 11% since 1960.

Propane now provides energy for heat in winter and refrigeration in summer to 76 transports of Midland Superior Express.







1. Propane on the farm is both an economical and highly satisfactory fuel for tractors, trucks, etc.

2. Tank is being installed in a new house south of Calgary to supply fuel for cooking, hot water, refrigeration and heat.

3. Propane burns at a low vaporizing point, an important factor in cold winters. It's a clean, steady and safe fuel for heating homes and institutions.

4. Propane-powered pumps drive water from irrigation canals into extensive sprinkler systems.



THE MARKETING  
PICTURE: GROWTH





Cleanliness, convenience, high thermal value. These are attributes of liquefied petroleum-gas (L.P.G.), which finds its markets primarily in areas not reached by natural gas pipelines.

Canadian Hydrocarbons provides propane to users and dealers over a territory extending from Gaspé in Quebec to British Columbia, the Yukon and the U.S. Pacific Northwest. General business conditions in the area served have been excellent, reflecting a base of resource industries and agriculture, with which the national economic growth is identified.

Hand in hand with market development, the company has achieved increasing integration. It owns propane production, processing and storage facilities, and moves the product in its own transport system. Canadian Hydrocarbons is working to raise the average consumption of under 20 gallons per capita in Western Canada closer to the average of over 60 gallons per capita in the North Central U.S.



## Operating Locations

**Yukon**  
Whitehorse  
Watson Lake

**British Columbia**  
Burns Lake  
Castlegar  
Cranbrook  
Creston  
Dawson Creek, 10117-17th Street  
Fort St. John  
Fort Nelson  
Golden  
Grand Forks  
Prince George, 1443 Third Avenue  
Quesnel  
Vanderhoof  
Valemount

**Alberta**  
Bonnyville  
Bow Island  
Brooks  
Calgary, 73rd Avenue & Macleod Trail  
Camrose  
Cardston  
Castor  
Crossfield  
Drayton Valley  
Drumheller  
Edmonton, 14616-111th Avenue  
Edson  
Grande Prairie, 10808-100th Street  
High Prairie  
High River  
Jasper  
Lethbridge, 3321 First Avenue South  
Lloydminster, 44th Street & 55th Avenue  
Medicine Hat  
Milk River  
Peace River  
Ponoka  
Red Deer  
Stettler  
Three Hills  
Two Hills  
Valleyview  
Waterways  
Wainwright

**Saskatchewan**  
Assiniboia  
Climax  
Estevan  
Kindersley  
Lac la Ronge  
Maple Creek  
Meadow Lake  
Melfort  
Moose Jaw  
North Battleford  
Prince Albert  
Regina, 550 Winnipeg Street  
Rosetown  
Saskatoon  
Swift Current  
Waskesiu  
Yorkton

**Manitoba**  
Brandon, 930-18th Street  
Cranberry Portage  
Dauphin  
Morden  
St. Boniface, 463 Dawson Road  
The Pas  
Souris

**Ontario**  
Fort William, 230 S. Waterloo Street  
Kapuskasing  
Vermilion Bay  
Fort Frances

**Quebec**  
Amqui  
Baie Comeau  
Hauterive  
Mont-Joli  
Rimouski  
Sept Îles

**U.S.A.**  
Washington  
Longview  
Vancouver

**Oregon**  
Springfield







AR32

*file*

# Canadian Hydrocarbons Limited

report to  
the shareholders  
for the year  
ended  
March 31, 1964





# Canadian Hydrocarbons Limited

and  
its  
Subsidiaries

## Directors

Gordon H. Allen, Q.C.  
Richard A. Bethell  
Alan T. Christie  
Donald M. Deacon  
J. Howard Kelly, Q.C.  
Dr. Courtnay Pitt  
Raymond A. Rich  
George C. Solomon  
David R. Williams, Jr.

## Officers

Raymond A. Rich  
*Chairman of the Board*  
Donald M. Deacon  
*President*  
Donald C. Ferns, C.A.  
*Vice-President and Treasurer*  
Frederick T. Phillips  
*Secretary*  
Dennis A. Anderson, C.A.  
*Assistant Treasurer, Assistant Secretary*

HEAD OFFICE:  
250 Elveden House, Calgary, Alberta

TRANSFER AGENTS AND REGISTRAR:  
Montreal Trust Company

U.S. TRANSFER AGENTS:  
Morgan Guaranty Trust Company  
of New York

U.S. REGISTRAR:  
Manufacturers Hanover Trust Company

TRUSTEE AND REGISTRAR FOR  
DEBENTURES:  
The Royal Trust Company

BANKERS:  
Bank of Montreal

AUDITORS:  
Clarkson, Gordon & Co.

SOLICITORS:  
Allen, MacKimmie, Matthews, Wood,  
Phillips & Smith

## Canadian Propane Consolidated Limited

Gerald M. Miller  
*Vice-President and General Manager*  
65 Retail branches  
33 Storage points  
18 Consignee-operated plants  
107 Bulk propane delivery trucks  
118 Service trucks  
24 Highway transports  
313 Employees

## Canadian Natural Gas Liquids Limited

William H. Sloan  
*Vice-President and General Manager*  
Acheson gas plant  
Alberta Underground Storage Limited  
(40% owned)  
Hydrocarbons Pipeline Limited  
Hydrocarbons Pipeline (Alberta) Ltd.

The Annual General Meeting of the Company is to be held at the Head Office Thursday July 9th, 1964, at 11.30 A.M.



# Highlights

## Financial

	1964	1963	Percentage Increase (Decrease)
Gross Revenue . . . . .	\$12,823,749	\$10,919,962	17.4%
Net Profit. . . . .	\$ 1,415,425	\$ 1,133,857	24.8%
Working Capital. . . . .	\$ 3,339,277	\$ 3,068,024	8.8%
Working Capital Ratio . . . . .	3.0:1	2.9:1	
Depreciation . . . . .	\$ 1,096,236	\$ 908,393	20.7%
Long Term Debt . . . . .	\$ 5,475,187	\$ 5,737,048	(4.6%)
Shares outstanding. . . . .	783,340	762,065	2.8%
Profit per Share. . . . .	\$ 1.80	\$ 1.48	21.6%
Equity per Share . . . . .	\$ 13.54	\$ 12.17	11.1%

## Operating

Gallorage L.P.G. . . . .	48,865,001	39,210,201	24.6%
Total Western Canada Production. .	176,200,000	157,000,000	12.2%
No. of new bulk tank installations (net)	3,383	3,183	6.1%



# President's Review

For the third year in succession Canadian Hydrocarbons Limited established new records in gross revenues which rose 17.4% to \$12.8 millions and net profits which rose 24.8% to \$1,415,000. These earnings are equivalent to \$1.80 per share.

Despite the fact that temperatures in Western Canada were well above normal during the 12 month period under review, the quantity of propane distributed increased 24.6% to 48,900,000 gallons.

## Financial Position and Capital Expenditures

As a result of the year's operations, working capital was increased by \$271,253 and long term debt reduced by \$288,000. In addition, approximately \$1,000,000 was expended on new customer installations and \$900,000 on improvements and additions to the distribution facilities including the transportation fleet.

As reported last year, the Company and its subsidiaries are continuing a policy of claiming capital cost allowance in excess of depreciation recorded in the accounts. It is estimated that capital cost allowances claimed for depreciation will exceed depreciation recorded in the accounts for a number of years. A review of past operating results indicates that the rates of depreciation recorded in the accounts have amply provided for actual depreciation and obsolescence experienced to date.

## Product Supply

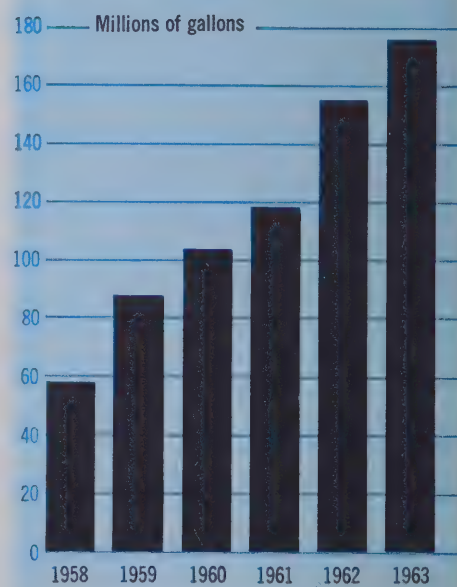
Extensive new sources of propane have become available during the past year. The most notable of these is the new plant at Empress, Alberta with its products pipeline extending as far as Winnipeg. This and other plant developments at strategic locations in the Company's marketing area have materially improved the supply picture, and reduced transportation costs.

The Company's gas processing plant serving the Acheson field near Edmonton is now operating at a high level of efficiency and profitability. Alberta Underground Storage Limited (40% owned) was used to a greater extent than in any previous year and contributed to a more efficient distribution of product to meet the demands of customers.

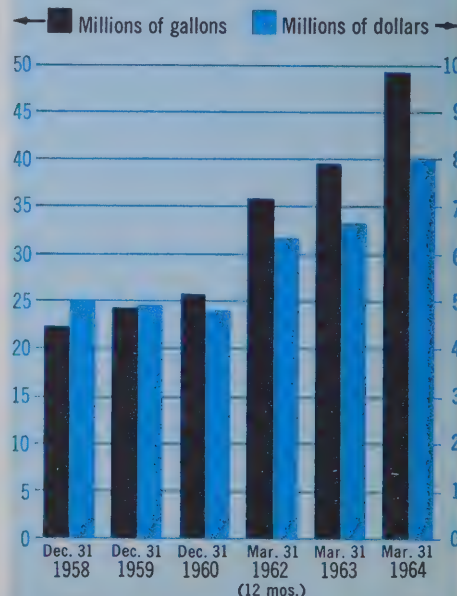
## Sales and Distribution

Canadian Hydrocarbons maintained its leadership in the development of new markets with continued expansion of retail and wholesale sales outlets. In support of this expanded program, TV and radio advertising, colour newspaper and magazine advertisements and systematic house to house selling campaigns were extensively used. New uses and markets were developed for propane, which not only offset losses to

**Propane Production / western Canada**



**Canadian Hydrocarbons Limited Propane Sales / units and value**



1



1

This oil drilling rig, powered by propane, uses about 2,200 gallons per day to drill a shaft which will eventually reach a depth of 14,000 feet.

2

In this plant coal is being carbonized by the use of propane heat into char (a product similar to charcoal). The char is now being used in Kimberley Smelters, and further developments in its uses are expected.

3

A transport and trailer unit with a capacity of 10,200 gallons and a retail bulk delivery truck are shown ready to leave the Lethbridge yards.

2



3





# 1 and 2

Many new 3,500 gallon capacity T-1 bulk delivery units like these in Lethbridge, above, and Red Deer, below, have been added during the year to meet the demands of expanding markets.

# 3

These two 4,000 gallon storage tanks are typical of the latest installations for large users of propane.

# 4

Propane burners with a heat capacity of 9 million BTU's have replaced coal as fuel for boilers in heating the airport hangars at Vulcan, Alberta.

# 5

Propane-powered pumps for irrigation systems are steadily increasing. Here a gasoline engine has been converted to propane.

# 6

In extreme cold weather these propane-fired infra-red units make working conditions comfortable in this equipment depot in the Gaspé Peninsula.

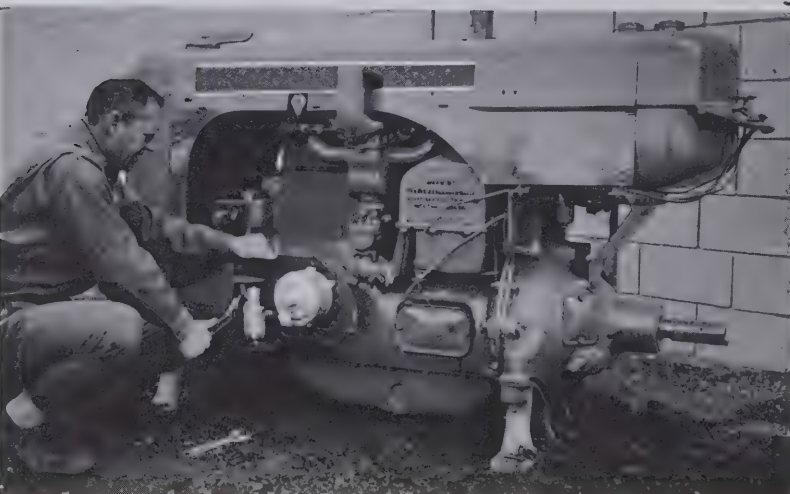
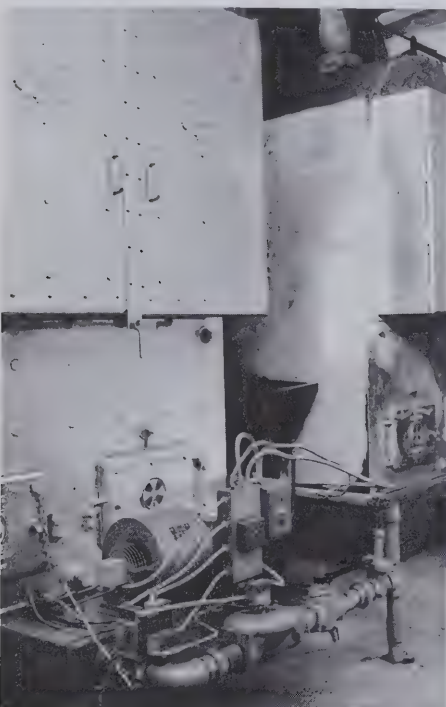
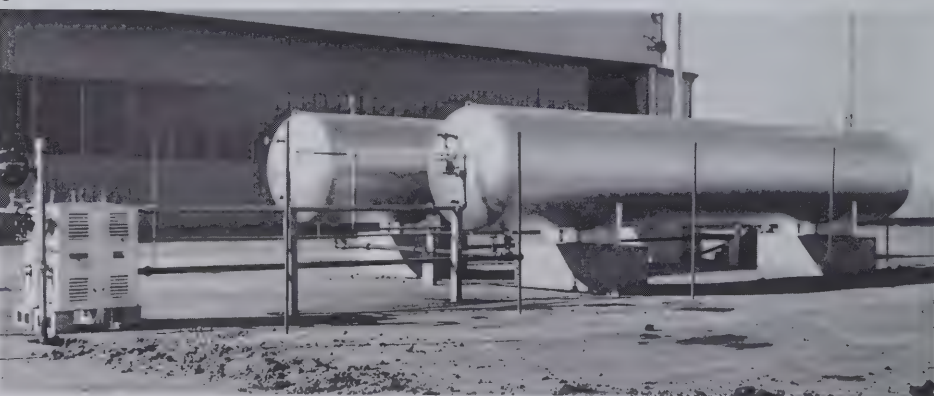
1



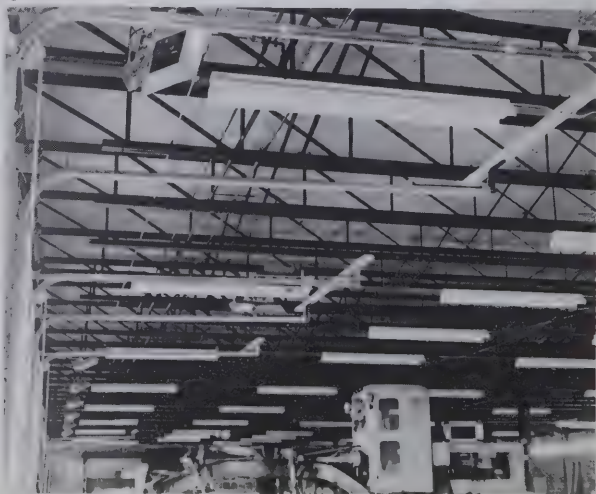
2



3



5



# President's Review

continued

natural gas, but resulted in the 24.6% increase in gallonage. The net increase in bulk tank installation was 3,383 and the "Metergas" tank program again accounted for well over 50% of the new installations. Many thousands of the Company's customers are now enjoying the benefits of this type of service which, combined with the improved delivery techniques, has resulted in greater efficiency.

While the large proportion of the Company's sales are in Western Canada, it is a pleasure to report the growth and development of the operations in Quebec under the name of Gaz Propane Pino and the North-western U.S. under the name of Country Gas, where the enthusiasm of personnel augurs well for the future.

## The Market for Propane

The gradual reduction in product and transportation costs is making it possible for Canadian Hydrocarbons to continually develop new uses for propane. Included among the important new loads developed during the past year were several hundred stationary irrigation pump engines, a large coal carbonizer unit, gravel drying and aggregate mixing plants, many large foundry-mould heating torch units and some large infra-red heating systems for commercial and industrial buildings. Management is continually on the alert for new uses for versatile L.P.G., the fastest growing source of energy fuel in Canada today.

## General

The senior management group, the branch managers and the sales and service personnel of Canadian Hydrocarbons are young in years but include many of the pioneers of Canada's still youthful L.P.G. industry. The Directors appreciate their loyal cooperation, sound planning and hard work which resulted in record sales and earnings in the past year.

Economic conditions in Western Canada are very favourable and production of propane is expected to increase from 176.2 million gallons in 1963 to 347.6 million gallons in 1964. Because of these factors Canadian Hydrocarbons looks forward to further growth this year.

Submitted on behalf of the Board of Directors,  
Canadian Hydrocarbons Limited



Chairman of the Board



President



# Consolidated Balance Sheet

Canadian Hydrocarbons Limited  
(Incorporated under the laws of Canada)  
and its Subsidiaries, March 31, 1964 and 1963

Assets	1964	1963
<b>CURRENT:</b>		
Cash . . . . .	\$ 1,054,957	\$ 579,547
Short term deposit. . . . .	—	500,000
Accounts receivable . . . . .	2,478,165	2,206,158
Inventories at the lower of cost or market . . .	1,398,382	1,342,992
Prepaid expenses . . . . .	79,966	96,786
	<u>\$ 5,011,470</u>	<u>\$ 4,725,483</u>
<b>INVESTMENT IN AFFILIATE:</b>		
Shares at cost (\$12,000) and advances . . . .	\$ 189,180	\$ 189,180
<b>FIXED—AT COST:</b>		
Customers' installations. . . . .	\$ 8,042,648	\$ 7,015,564
Buildings and equipment . . . . .	5,466,249	5,222,349
Automotive equipment . . . . .	2,283,454	2,101,653
Land . . . . .	362,780	281,327
	<u>\$16,155,131</u>	<u>\$14,620,893</u>
Less accumulated depreciation . . . . .	5,638,046	4,839,934
	<u>\$10,517,085</u>	<u>\$ 9,780,959</u>
<b>OTHER:</b>		
Deferred charges less amounts written off . .	\$ 83,498	\$ 103,955
Financing expenses less amounts written off .	207,461	229,041
Excess of cost of shares of subsidiaries over net book value at dates of purchase. . . . .	2,324,339	2,324,339
	<u>\$ 2,615,298</u>	<u>\$ 2,657,335</u>
	<u><u>\$18,333,033</u></u>	<u><u>\$17,352,957</u></u>

On behalf of the Board:

R. A. Rich, Director.

D. M. Deacon, Director.

(See accompanying notes)



# Consolidated Statements of Earnings

Canadian Hydrocarbons Limited  
and its Subsidiaries  
For the years ended March 31, 1964 and 1963

Earnings	1964	1963
REVENUE:		
Sales . . . . .	\$12,233,641	\$10,411,891
Installation rentals earned . . . . .	590,108	508,071
	<u>\$12,823,749</u>	<u>\$10,919,962</u>
EXPENSES:		
Cost of gas and merchandise sold . . . . .	\$ 6,285,073	\$ 5,319,141
Operating, selling and administrative expenses (Note 5) . . . . .	3,752,637	3,400,956
Interest and expense on long term debt . . . .	382,350	281,276
Depreciation . . . . .	1,096,236	908,393
	<u>\$11,516,296</u>	<u>\$ 9,909,766</u>
Earnings from operations . . . . .	\$ 1,307,453	\$ 1,010,196
Profit on sales of fixed assets and investments .	107,972	81,998
Earnings before income taxes (Note 1) . . . . .	\$ 1,415,425	\$ 1,092,194
Reduction of prior year's income taxes . . . . .	—	41,663
Net earnings for the year . . . . .	<u>\$ 1,415,425</u>	<u>\$ 1,133,857</u>
Retained earnings		
Balance at beginning of year . . . . .	\$ 3,706,600	\$ 2,725,118
Add net earnings for the year . . . . .	1,415,425	1,133,857
	<u>\$ 5,122,025</u>	<u>\$ 3,858,975</u>
Less dividends paid . . . . .	234,841	152,375
Balance at end of year . . . . .	<u>\$ 4,887,184</u>	<u>\$ 3,706,600</u>

(See accompanying notes)

# Notes to Financial Statements

Canadian Hydrocarbons Limited  
and its Subsidiaries  
March 31, 1964

## 1. Income taxes

For income tax purposes the companies intend to claim capital cost allowances of \$563,000 in excess of depreciation recorded in the accounts during the year ended March 31, 1964. This amount, together with accumulated excess capital cost allowances carried forward from prior years, eliminates income taxes otherwise payable for the year of \$650,000.

The net book value of depreciable fixed assets at March 31, 1964 is \$3,632,000 in excess of the amount upon which depreciation will be allowed for income tax purposes in the future.

2. Long term debt	1964	1963
6½% Sinking Fund Debentures, Series A due August 15, 1981, subject to annual sinking fund payments. . . . .	\$3,360,000	\$3,430,000
6¼% Sinking Fund Debentures, Series B due December 15, 1982, subject to annual sinking fund payments. . . . .	1,960,000	2,000,000
5% to 7% notes and mortgages of Canadian Propane Consolidated Limited maturing on various dates to 1975 . . . . .	363,612	419,074
Finance contracts payable by Canadian Propane Consolidated Limited . . . . .	—	151,338
	<u>\$5,683,612</u>	<u>\$6,000,412</u>
Less instalments due within one year included in current liabilities . . . . .	208,425	263,364
	<u>\$5,475,187</u>	<u>\$5,737,048</u>

Financing expenses are being amortized over the terms of the issues.

## 3. Capital

During the year ended March 31, 1964, the Company issued 21,275 shares of its capital stock for a cash consideration of \$151,739 upon exercise of stock options.

22,475 shares of the Company's capital were reserved at March 31, 1964 as follows:

13,000 shares for options granted to officers to purchase shares at prices ranging from \$6.4125 to \$9.78 per share and exercisable on various dates to February 9, 1968.

9,475 shares under an Employee Stock Option Plan. Options have been granted to employees under the Plan to purchase 4,675 shares at prices ranging from \$7.52 to \$16.03 per share, exercisable on various dates to April 25, 1970.

## 4. Dividends

The Trust Deed securing the 6½% Sinking Fund Debentures, Series A and 6¼% Sinking Fund Debentures, Series B restricts the declaration and payment of cash dividends which would reduce consolidated retained earnings (consolidated earned surplus as defined by the Trust Deed) below \$2,000,000 or would reduce consolidated net current assets below \$1,500,000.

## 5. Earnings

Included in operating, selling and administrative expenses for the year ended March 31, 1964 are the following:

Remuneration of executive officers. . . . .	\$96,000
Directors' fees . . . . .	21,000
Legal fees. . . . .	22,917

## 6. Contingent liability

Customers' finance contracts under discount or guaranteed amount to approximately \$170,000.



# Consolidated Statement of Source and Application of Funds

Canadian Hydrocarbons Limited  
and its Subsidiaries  
For the year ended March 31, 1964

## Funds were provided from

### Operations

Net earnings for the year . . . . .		\$1,415,425
Add items not involving cash		
Depreciation . . . . .	\$1,096,236	
Deferred installation rentals earned . . . . .	(104,483)	
Amortization of financing expenses and deferred charges . . . . .	23,397	
Other . . . . .	(65,819)	949,331

\$2,364,756

Fixed assets sold . . . . .		154,148
Shares issued . . . . .		151,739
Additional long term debt . . . . .		26,400
Other . . . . .		17,480

\$2,714,523

## Funds were applied to

Fixed assets purchased . . . . .		\$1,911,292
Long term debt instalments		
Debentures . . . . .	\$ 110,000	
Other . . . . .	178,262	288,262
Dividends . . . . .		234,841
Other . . . . .		8,875

\$2,443,270

**Increase in working capital . . . . .** \$ 271,253

# Years in Review

Canadian Hydrocarbons Limited  
and its Subsidiaries

## Summary of consolidated statements of earnings for the twelve months ended on the dates shown

	March 31 1964	March 31 1963	March 31 1962	December 31 1960	December 31 1959
<b>REVENUE:</b>					
Sales . . . . .	\$12,233,641	\$10,411,891	\$ 9,472,402	\$ 7,330,066	\$ 7,110,643
Installation rentals earned . . . . .	590,108	508,071	437,856	351,082	386,415
	<u>\$12,823,749</u>	<u>\$10,919,962</u>	<u>\$ 9,910,258</u>	<u>\$ 7,681,148</u>	<u>\$ 7,497,058</u>
<b>EXPENSES:</b>					
Cost of gas and merchandise sold . . . . .	\$ 6,285,073	\$ 5,319,141	\$ 4,902,726	\$ 3,679,832	\$ 3,390,909
Operating, selling and administrative expenses . . . . .	3,752,637	3,400,956	3,192,793	2,587,115	2,436,125
Interest and expense on long term debt . .	382,350	281,276	181,045	130,659	145,684
Depreciation . . . . .	1,096,236	908,393	729,294	604,900	595,099
	<u>\$11,516,296</u>	<u>\$ 9,909,766</u>	<u>\$ 9,005,858</u>	<u>\$ 7,002,506</u>	<u>\$ 6,567,817</u>
<b>EARNINGS:</b>					
Earnings from operations . . . . .	\$ 1,307,453	\$ 1,010,196	\$ 904,400	\$ 678,642	\$ 929,241
Profits on sales of fixed assets and investments . . . . .	107,972	81,998	35,446	85,066	37,230
Earnings before income taxes . . . . .	\$ 1,415,425	\$ 1,092,194	\$ 939,846	\$ 763,708	\$ 966,471
Provision for income taxes . . . . .	—	(41,663)	56,987	91,311	190,008
	<u>\$ 1,415,425</u>	<u>\$ 1,133,857</u>	<u>\$ 882,859</u>	<u>\$ 672,397</u>	<u>\$ 776,463</u>
Minority interest in earnings . . . . .	—	—	11,041	40,366	85,074
Net earnings . . . . .	<u>\$ 1,415,425</u>	<u>\$ 1,133,857</u>	<u>\$ 871,818</u>	<u>\$ 632,031</u>	<u>\$ 691,389</u>

## Financial and other information

	March 31 1964	March 31 1963	March 31 1962	December 31 1960	December 31 1959
Working capital . . . . .	\$ 3,339,277	\$ 3,068,024	\$ 2,158,109	\$ 1,425,080	\$ 2,012,558
Working capital ratio . . . . .	3.0 to 1	2.9 to 1	2.2 to 1	2.3 to 1	2.9 to 1
Long term debt . . . . .	\$ 5,475,187	\$ 5,737,048	\$ 3,609,900	\$ 2,009,500	\$ 2,292,000
Minority interest . . . . .	\$ Nil	\$ Nil	\$ Nil	\$ 290,461	\$ 715,172
Shareholders' equity . . . . .	\$10,606,808	\$ 9,274,485	\$ 8,199,401	\$ 6,866,370	\$ 6,414,339
Number of shares outstanding . . . . .	783,340	762,065	754,096	700,000	700,000
Shareholders' equity per share . . . . .	\$ 13.54	\$ 12.17	\$ 10.87	\$ 9.81	\$ 9.16
Net profit per share . . . . .	\$ 1.80	\$ 1.48	\$ 1.16	\$ .90	\$ .99
Cash flow (net profits + non cash expense — non cash income) . . . . .	\$ 2,364,756	\$ 1,875,572	\$ 1,577,165	\$ 951,638	\$ 1,092,269
Purchase of fixed assets (net) . . . . .	\$ 1,757,144	\$ 2,943,078	\$ 2,299,409	\$ 612,556	\$ 407,342
Cash flow per share . . . . .	\$ 3.02	\$ 2.46	\$ 2.09	\$ 1.36	\$ 1.56
Interest coverage before depreciation . . . .	7.6	8.3	10.2	11.5	11.7
Interest coverage after depreciation . . . .	4.7	5.0	6.2	6.8	7.6
Percentage of cash flow to shareholders' equity . . . . .	22.3%	20.2%	19.2%	13.8%	17.0%
Fixed assets including excess cost of shares of subsidiaries . . . . .	\$12,841,424	\$12,105,298	\$10,043,574	\$ 8,233,088	\$ 8,283,128
Propane sales . . . . .	\$ 8,044,833	\$ 6,674,612	\$ 6,157,192	\$ 4,836,400	\$ 4,969,771
Merchandise sales . . . . .	\$ 3,230,125	\$ 2,982,902	\$ 2,670,567	\$ 2,314,721	\$ 1,971,542
Propane gallongage sales . . . . .	48,865,001	39,210,201	35,424,893	25,438,897	23,850,000



## A sales and distribution system growing through service

The Company's merchandise marketing and propane distribution system is growing to meet ever expanding consumer requirements.

Propane is one of the most versatile and flexible forms of energy available. New sources of supply, coupled with technological advances, have made it possible for the Company to develop a wide variety of large volume loads.

In conjunction with a continuing substantial investment in new transportation facilities, additional merchandise and distribution centres were devel-

oped in the past year and this program will be continued.

The merchandise and gas distribution centres shown on the map supply a complete customer service and are the "Hubs" of our large modern transportation system which is virtually a "Gas Main on Wheels."

The excellent propane supply situation and an efficient distribution system has enabled Canadian Hydrocarbons to maintain its position as Canada's largest marketer of propane and propane burning equipment.





## Retail branches

### Yukon

Watson Lake  
Whitehorse

### British Columbia

Burns Lake  
Castlegar  
Cranbrook  
Creston  
Dawson Creek  
Fort Nelson  
Golden  
Prince George  
Quesnel

### Alberta

Bow Island  
Brooks  
Calgary  
Camrose  
Cardston  
Castor  
Drayton Valley  
Drumheller  
Edmonton  
Edson  
Fort Macleod  
Grande Prairie  
High Prairie  
High River  
Lethbridge  
Lloydminster  
Medicine Hat  
Oyen  
Peace River  
Ponoka  
Red Deer  
Stettler  
Valleyview  
Waterways

### Saskatchewan

Assiniboia  
Estevan  
Kindersley  
Maple Creek  
Meadow Lake  
Melfort  
Moose Jaw  
North Battleford  
Prince Albert  
Regina  
Rosetown  
Saskatoon  
Swift Current  
Waskesiu  
Yorkton

### Manitoba

Brandon  
Dauphin  
Morden  
St. Boniface  
Swan River

### Ontario

Fort William  
Vermilion Bay  
Fort Frances

### Quebec

Hauterive  
Mont-Joli  
Rimouski  
Sept-Îles

### United States

Longview, Washington  
Vancouver, Washington  
Springfield, Oregon





# CANADIAN HYDROCARBONS LIMITED

REPORT TO THE SHAREHOLDERS FOR THE YEAR ENDED MARCH 31, 1966

Corp Report





# CANADIAN HYDROCARBONS LIMITED

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## Directors

\*Gordon H. Allen, Q.C., Calgary, Alberta  
Richard A. Bethell, Montreal, Quebec  
Donald M. Deacon, Unionville, Ontario  
J. Howard Kelly, Q.C., Calgary, Alberta  
Dr. Courtney Pitt, Jenkintown, Pennsylvania  
Raymond A. Rich, Philadelphia, Pennsylvania  
George C. Solomon, Regina, Saskatchewan  
J. Grant Spratt, Calgary, Alberta  
David R. Williams, Jr., Chagrin Falls, Ohio

*\*Retired May 12, 1966*

## Officers

Raymond A. Rich, Chairman of the Board  
Donald M. Deacon, President  
Gerald M. Miller, Vice-President and General Manager  
Donald C. Ferns, C.A., Vice-President  
Dennis A. Anderson, C.A., Vice-President and Treasurer  
Frederick T. Phillips, Secretary

## HEAD OFFICE:

250 Elveden House, Calgary, Alberta

## TRANSFER AGENTS AND REGISTRAR:

Montreal Trust Company

## U.S. TRANSFER AGENTS:

Morgan Guaranty Trust Company of New York

## U.S. REGISTRAR:

Manufacturers Hanover Trust Company

## TRUSTEE AND REGISTRAR FOR DEBENTURES:

The Royal Trust Company

## BANKERS:

Bank of Montreal

## AUDITORS:

Clarkson, Gordon & Co.

## SOLICITORS:

MacKimmie, Matthews, Wood, Phillips & Smith

## PRINCIPAL SUBSIDIARIES:

Canadian Propane Consolidated Limited

CHL Oil & Gas Limited

Canadian Natural Gas Liquids Limited

The Annual General Meeting of the Company is to be held at the Head Office, Thursday, July 14, 1966, at 9.30 A.M.

Ce rapport annuel peut-être obtenu en français, du siège social.

## HIGHLIGHTS

	1966	1965	% Increase (or Decrease)
Gross Revenue . . . . .	\$15,686,058	\$14,261,110	10.0%
Gallons L.P.G. . . . .	68,608,341	57,570,149	19.2%
Net Earnings . . . . .	\$ 2,053,180	\$ 1,802,336	11.4%
Working Capital . . . . .	\$ 3,455,066	\$ 6,333,904	(45.5%)
Working Capital Ratio . . . . .	2.1:1	4.4:1	
Depreciation and Depletion . . . . .	\$ 1,514,291	\$ 1,248,890	21.3%
Long Term Debt . . . . .	\$ 6,203,339	\$ 6,490,912	(4.4%)
Preferred Shares Outstanding . . . . .	171,745	175,000	(1.9%)
Dividends Paid on Preferred Shares . . . . .	\$ 191,021	\$ 80,957*	
Common Shares Outstanding . . . . .	797,865	795,565	.3%
Cash Flow per Common Share . . . . .	\$ 4.40	\$ 3.75	17.3%
Earnings per Common Share . . . . .	\$ 2.33	\$ 2.16	7.9%
Dividends Paid on Common Shares . . . . .	\$ 398,451	\$ 317,936	25.3%
Equity per Common Share . . . . .	\$ 16.78	\$ 14.96	12.1%

\*For the five months ended March 31, 1965.



Specially designed 18,000 gallon mobile storage tanks are delivered to industrial consumers at remote locations.



## REVIEW OF THE YEAR

Gross revenues of Canadian Hydrocarbons Limited for the year ended March 31, 1966 climbed 10% to a new high of \$15,686,058. Net earnings at \$2,053,180 improved 11.4% over the previous year and were equivalent to \$2.33 per common share compared with \$2.16 in 1965. Total cash flow exceeded \$3,500,000, being \$4.40 per share.

These results were achieved in the face of strong competitive conditions with their consequent impact on prices. In addition, the Company carried out during the period a major program of capital expansion, increasing the number of retail outlets by approximately 25%. These will be fully effective this year. Expenditures on fixed assets during the year totalled \$5,011,473, the largest in the history of the Company.

### Capital Expansion

In Canada, twenty-five new branches were established. In Alberta, despite the largest per capita consumption of propane in Canada, an excellent increase in sales was achieved. In Quebec, the Company materially increased the scope of its operations and the improvement in sales and earnings there has been encouraging.

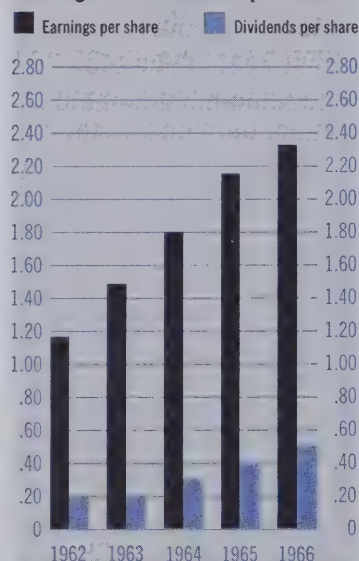
In the U.S. Pacific Northwest, an existing business was purchased and several new branches were established. This entire region is enjoying considerable growth and the Company foresees a higher per capita use of propane.

### Carburetion

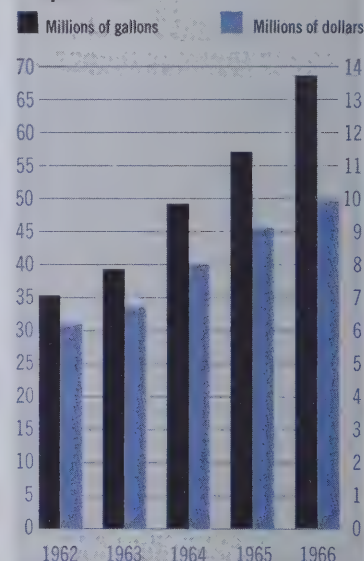
The major tractor carburetion program launched a year ago brought gratifying results and propane tractors are rapidly increasing their share of the Canadian market. It is estimated that propane consumption can gradually be increased to 10% of the farm tractor market and this would represent an industry total of approximately 70 million gallons compared to the present annual total of 6 million.

Propane tanks being transported by helicopter to industrial sites deep in the Rockies.

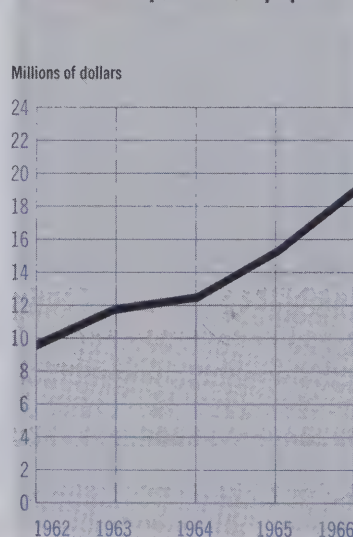
### Earnings and dividends per share



### Propane sales



### Investment in plant and equipment



### Degree day comparison

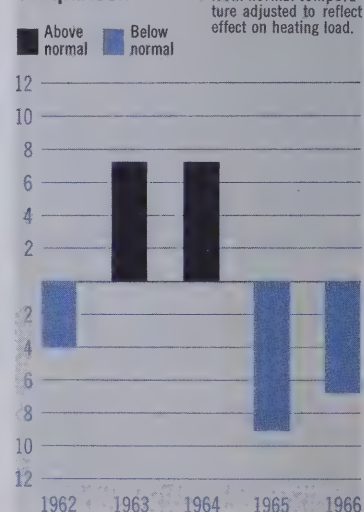


Chart shows percentage variation in degree days from normal temperature adjusted to reflect effect on heating load.





This lumber carrier in Oregon is powered efficiently and economically by propane.

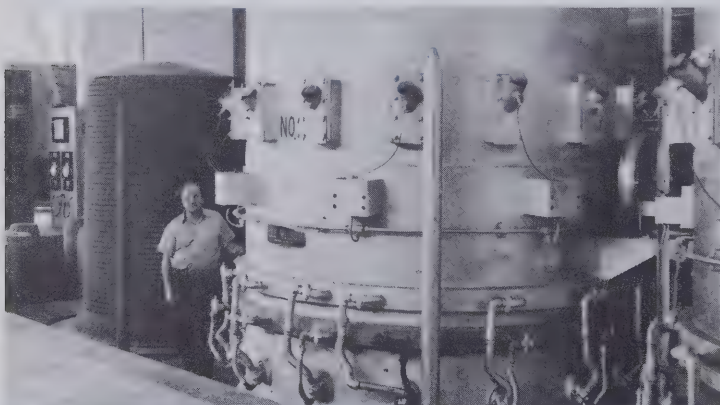


Sales increases are being achieved through greater use of propane-powered equipment on the farm. A flame cultivator is being used to control weeds and disease.

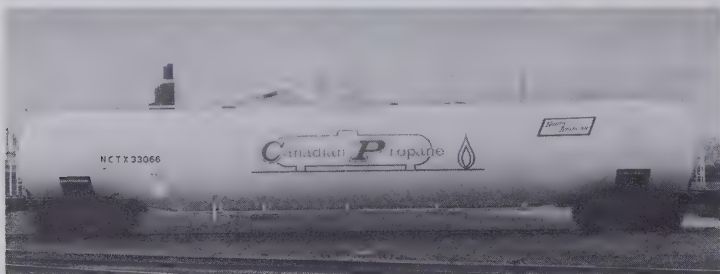




An Orchard sprayer and tractor fuelled by propane.



In the metallurgy industry, propane-fired furnaces have proven superior. This wire annealing furnace at Mariville, Quebec requires several million BTU's per hour.



Railroad tank cars now transport 30,000 gallons of propane to bulk storage points.



A hop drying barn in Oregon uses the clean, economical heat from propane.

## Product Supply

The National Energy Board's dismissal of the application by Hydrocarbons Pipeline Limited for a permit to build a 600-mile pipeline from the Calgary area to Vancouver is a keen disappointment. The Company continues to believe this common carrier pipeline would provide considerable protection to the long term interest of the Canadian consumer.

By contrast, in view of recently developed export markets to Japan and the United States, the supply of propane for consumption in Canada has become tighter and prices have risen. The Company is taking all steps available to it to protect the interests of its 70,000 customers under these changed conditions.

## General

The Board of Directors is proud to recognize the achievements of the members of the Company's able and aggressive management team, who have been with the Company since its inception. Mr. Gerald M. Miller has recently been appointed Vice-President and General Manager of Canadian Hydrocarbons Limited; Mr. Donald C. Ferns has assumed similar office in the Canadian Propane operations, and Mr. Dennis A. Anderson has succeeded Mr. Ferns as Vice-President, Finance. To these men and all the staff, the Directors extend their appreciation for the progress made in the face of challenging conditions.

In May, Mr. Gordon H. Allen, Q.C., was appointed a judge of the Appellate Division of the Supreme Court of Alberta and resigned from the Board. During his association with Canadian Hydrocarbons, both as a Director and Counsel, Mr. Allen contributed much to the progress of the Company. He will therefore be particularly missed by your Board who at the same time wish him continued success in the honoured position which he now fills.

Submitted on behalf of the Board of Directors  
Canadian Hydrocarbons Limited

Chairman of the Board

President



Propane supplies the power to drill an oil well in northern British Columbia.



A wind machine circulates air in this Oregon orchard to help protect crops against frost.



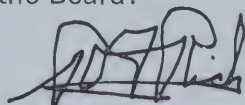
# CONSOLIDATED BALANCE SHEET

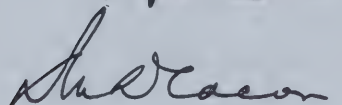
Canadian Hydrocarbons Limited  
(Incorporated under the laws of Canada)  
and its Subsidiaries, March 1966 and 1965

Assets	1966	1965
<b>CURRENT:</b>		
Cash . . . . .	\$ 1,244,799	\$ 529,764
Short term deposit . . . . .	—	3,000,000
Marketable securities at cost which approximates market . . . . .	363,653	363,653
Accounts and notes receivable . . . . .	3,130,652	2,713,732
Inventories at cost . . . . .	1,744,726	1,518,188
Prepaid expenses . . . . .	79,519	45,705
	<u>6,563,349</u>	<u>8,171,042</u>
<b>INVESTMENTS AT COST:</b>		
Shares of affiliates . . . . .	151,864	12,000
Advances to affiliates . . . . .	205,180	177,180
Debenture and notes receivable . . . . .	534,040	153,815
	<u>891,084</u>	<u>342,995</u>
<b>FIXED AT COST (Note 1) . . . . .</b>	<b>24,680,458</b>	<b>19,880,008</b>
Less accumulated depreciation and depletion . . . . .	7,838,630	6,631,675
	<u>16,841,828</u>	<u>13,248,333</u>
<b>OTHER:</b>		
Deferred charges less amounts written off . . . . .	—	133,434
Debt financing expenses less amounts written off . . . . .	184,144	195,803
Excess of cost of shares of subsidiaries over net book value at dates of purchase . . . . .	2,351,038	2,318,824
	<u>2,535,182</u>	<u>2,648,061</u>
	<u>\$26,831,443</u>	<u>\$24,410,431</u>

Liabilities	1966	1965
CURRENT:		
Bank loan—secured . . . . .	\$ 750,000	\$ —
Accounts payable and accrued charges . . . . .	1,863,129	1,423,550
Current maturities of long term debt (Note 3) . . . . .	495,154	413,588
	<u>3,108,283</u>	<u>1,837,138</u>
LONG TERM DEBT (Note 3) . . . . .	6,203,339	6,490,912
DEFERRED INCOME AND DEPOSITS . . . . .	692,364	681,195
SHAREHOLDERS' EQUITY:		
Capital (Note 4)—		
Preferred Shares—		
Authorized—250,000 shares of a par value of \$20 each		
Issued less redeemed—171,745 5½% cumulative		
redeemable shares Series A (1965—175,000 shares) . . . . .	3,434,900	3,500,000
Common shares—		
Authorized—3,500,000 shares of no par value		
Issued — 797,865 shares (1965—795,565 shares) . . . . .	5,834,679	5,807,016
	<u>9,269,579</u>	<u>9,307,016</u>
Retained earnings (Notes 4 and 5) . . . . .	7,557,878	6,094,170
	<u>16,827,457</u>	<u>15,401,186</u>
CONTINGENT LIABILITY (Note 7)		

On behalf of the Board:

 , Director

 , Director

\$26,831,443    \$24,410,431

(See accompanying notes)

#### Auditors' Report

To the Shareholders of Canadian Hydrocarbons Limited.

We have examined the consolidated balance sheet of Canadian Hydrocarbons Limited and its subsidiaries as at March 31, 1966 and the consolidated statements of earnings and source and application of funds for the year ended on that date. Our examination included a general review of the accounting procedures and such tests of accounting records and other supporting evidence as we considered necessary in the circumstances.

In our opinion the statements mentioned above present fairly the financial position of Canadian Hydrocarbons Limited and its subsidiaries at March 31, 1966 and the results of their operations and the source and application of funds for the year then ended, in accordance with generally accepted accounting principles applied on a basis consistent with that of the preceding year.

Calgary, Alberta.  
May 20, 1966.

  
Chartered Accountants.



# CONSOLIDATED STATEMENT OF EARNINGS

Canadian Hydrocarbons Limited  
and its Subsidiaries  
Years ended March 31, 1966 and 1965

Earnings	1966	1965
Revenue:		
Sales . . . . .	\$14,788,326	\$13,503,067
Installation rentals earned . . . . .	806,738	653,247
Interest and other income . . . . .	90,994	104,796
	<u>15,686,058</u>	<u>14,261,110</u>
Expenses:		
Cost of gas and merchandise sold . . . . .	7,276,205	6,553,678
Operating, selling and administrative expenses . . . . .	4,506,730	4,298,254
Interest and expense on long term debt . . . . .	430,670	419,041
Depreciation . . . . .	1,449,291	1,193,960
Depletion . . . . .	65,000	54,930
	<u>13,727,896</u>	<u>12,519,863</u>
Earnings from operations . . . . .	1,958,162	1,741,247
Profit on sales of fixed assets . . . . .	95,018	61,089
Net earnings for the year (Note 2) . . . . .	<u>\$ 2,053,180</u>	<u>\$ 1,802,336</u>
<b>Retained earnings</b>		
Balance at beginning of year . . . . .	\$ 6,094,170	\$ 4,887,184
Add net earnings for the year . . . . .	2,053,180	1,802,336
	<u>8,147,350</u>	<u>6,689,520</u>
Deduct:		
Dividends paid—		
Preferred shares . . . . .	191,021	80,957
Common shares . . . . .	398,451	317,936
Expenses of preferred shares issued . . . . .	—	196,457
	<u>589,472</u>	<u>595,350</u>
Balance at end of year . . . . .	<u>\$ 7,557,878</u>	<u>\$ 6,094,170</u>

(See accompanying notes)

# CONSOLIDATED STATEMENT OF SOURCE AND APPLICATION OF FUNDS

Canadian Hydrocarbons Limited  
and its Subsidiaries  
Years ended March 31, 1966 and 1965

## Funds were provided from:

	1966	1965
Operations		
Net earnings for the year . . . . .	\$2,053,180	\$1,802,336
Add:		
Depreciation and depletion . . . . .	1,514,291	1,248,890
Other non-cash income and expenses (net) . . . . .	(59,638)	(62,294)
Total cash flow from operations . . . . .	3,507,833	2,988,932
Common shares issued . . . . .	27,663	87,392
Preferred shares issued . . . . .	—	3,500,000
Additional long term debt . . . . .	130,689	1,302,825
Other . . . . .	56,775	59,571
	<u>3,722,960</u>	<u>7,938,720</u>

## Funds were applied to:

Purchase of fixed assets (net) . . . . .	5,011,473	3,919,050
Notes receivable . . . . .	380,225	71,675
Payment of dividends—		
Preferred . . . . .	191,021	80,957
Common . . . . .	398,451	317,936
Repayment of long term debt . . . . .	418,262	287,099
Preferred shares redeemed . . . . .	65,100	—
Other . . . . .	137,266	285,110
	<u>6,601,798</u>	<u>4,961,827</u>

<b>Increase (decrease) in working capital . . . . .</b>	<b><u>\$(2,878,838)</u></b>	<b><u>\$2,976,893</u></b>
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(See accompanying notes)



# NOTES TO FINANCIAL STATEMENTS

Canadian Hydrocarbons Limited  
and its Subsidiaries  
March 31, 1966

1. Fixed assets	1966	1965
Customers' installations . . . .	\$11,773,339	\$ 9,302,823
Buildings and equipment . . . .	7,108,786	6,034,301
Automotive equipment . . . . .	3,319,969	2,839,252
Oil and gas properties and equipment . . . . .	1,995,261	1,284,510
Land . . . . .	483,103	419,122
	<u>24,680,458</u>	<u>19,880,008</u>
Deduct:		
Accumulated depreciation . .	7,718,531	6,576,576
Accumulated depletion . . . .	120,099	55,099
	<u>7,838,630</u>	<u>6,631,675</u>
	<u>\$16,841,828</u>	<u>\$13,248,333</u>

## 2. Income taxes

The companies intend to claim capital cost allowances and the acquisition cost of oil and gas properties in excess of depreciation and depletion recorded in the accounts thereby eliminating income taxes otherwise payable for the year of \$1,090,000.

At March 31, 1966 the net book value of depreciable assets and oil and gas properties is \$6,560,000 in excess of the amounts upon which depreciation and depletion will be allowed for income tax purposes in the future.

3. Long term debt	1966	1965
6½% Sinking Fund Debentures, Series A due August 15, 1981, subject to annual sinking fund payments . . . . .	\$3,220,000	\$3,290,000
6¼% Sinking Fund Debentures, Series B due December 15, 1982, subject to annual sinking fund payments . . . . .	1,880,000	1,920,000
6% Bank production loan repay- able monthly to September 1972 (secured by gas properties) . . .	1,035,938	1,195,313
5% to 7% notes and mortgages of Canadian Propane Consoli- dated Limited maturing on various dates to 1975 . . . . .	562,555	499,187
	<u>6,698,493</u>	<u>6,904,500</u>
Less instalments due within one year included in current liabilities . . . . .	495,154	413,588
	<u>\$6,203,339</u>	<u>\$6,490,912</u>

Financing expenses are being amortized over the terms of the issues.

## 4. Capital

During the year ended March 31, 1966 the Company issued 2,300 common shares for \$27,663 cash upon exercise of stock options by officers and employees.

At March 31, 1966 options were outstanding to officers and employees to purchase 6,275 common shares at prices ranging from \$10.20 to \$27.76 per share, exercisable on various dates to March 17, 1972. In addition, 4,675 common shares are reserved for the granting of future options under an Employee Stock Option Plan.

The Series A preferred shares are redeemable at any time at a price not exceeding \$21 per share.

Under the annual redemption provisions of the Series A preferred shares, 3,255 shares were purchased for redemption and cancellation during the year ended March 31, 1966 at a cost of \$65,100. Accordingly, consolidated retained earnings at March 31, 1966 includes \$65,100 designated as "capital surplus" under the provisions of Section 61 of the Canada Corporations Act.

## 5. Dividends

The Trust Deed securing certain of the Company's long term debt and the provisions attaching to the Series A preferred shares contain restrictions as to the declaration and payment of cash dividends on common shares, the most restrictive of which limits the payment of such dividends to an amount which would reduce consolidated retained earnings to 125% of the par value of Series A preferred shares then issued and outstanding.

## 6. Remuneration of directors

The total remuneration paid during the 1966 fiscal year to directors of the Company in their capacity as director, officer or employee was \$42,550.

## 7. Contingent liability

Customers' finance contracts under discount or guaranteed amount to approximately \$131,000.

# YEARS IN REVIEW

Canadian Hydrocarbons Limited  
and its Subsidiaries

## Summary of consolidated statements of earnings for the years ended on the dates shown

	March 31 1966	March 31 1965	March 31 1964	March 31 1963	March 31 1962
<b>REVENUE:</b>					
Sales . . . . .	\$14,788,326	\$13,503,067	\$12,233,641	\$10,411,891	\$ 9,472,402
Installation rentals earned . . . . .	806,738	653,247	590,108	508,071	437,856
Interest and other income . . . . .	90,994	104,796	27,587	—	—
	<u>\$15,686,058</u>	<u>\$14,261,110</u>	<u>\$12,851,336</u>	<u>\$10,919,962</u>	<u>\$ 9,910,258</u>
<b>EXPENSES:</b>					
Cost of gas and merchandise sold . . . . .	\$ 7,276,205	\$ 6,553,678	\$ 6,285,073	\$ 5,319,141	\$ 4,902,726
Operating, selling and administrative expenses . . . . .	4,506,730	4,298,254	3,780,224	3,400,956	3,192,793
Interest and expense on long term debt . . . . .	430,670	419,041	382,350	281,276	181,045
Depreciation and depletion . . . . .	1,514,291	1,248,890	1,096,236	908,393	729,294
	<u>\$13,727,896</u>	<u>\$12,519,863</u>	<u>\$11,543,883</u>	<u>\$ 9,909,766</u>	<u>\$ 9,005,858</u>
<b>EARNINGS:</b>					
Earnings from operations . . . . .	\$ 1,958,162	\$ 1,741,247	\$ 1,307,453	\$ 1,010,196	\$ 904,400
Profit on sales of fixed assets and investments . . . . .	95,018	61,089	107,972	81,998	35,446
Earnings before income taxes . . . . .	\$ 2,053,180	\$ 1,802,336	\$ 1,415,425	\$ 1,092,194	\$ 939,846
Provision for income taxes . . . . .	—	—	—	(41,663)	56,987
	<u>\$ 2,053,180</u>	<u>\$ 1,802,336</u>	<u>\$ 1,415,425</u>	<u>\$ 1,133,857</u>	<u>\$ 882,859</u>
Minority interest in earnings . . . . .	—	—	—	—	11,041
Net earnings . . . . .	<u>\$ 2,053,180</u>	<u>\$ 1,802,336</u>	<u>\$ 1,415,425</u>	<u>\$ 1,133,857</u>	<u>\$ 871,818</u>
Dividends on preferred shares . . . . .	\$ 191,021	\$ 80,957	\$ —	\$ —	\$ —
Net earnings applicable to common shares . . . . .	<u>\$ 1,862,159</u>	<u>\$ 1,721,379</u>	<u>\$ 1,415,425</u>	<u>\$ 1,133,857</u>	<u>\$ 871,818</u>

## Financial and other information

	March 31 1966	March 31 1965	March 31 1964	March 31 1963	March 31 1962
Working capital . . . . .	\$ 3,455,066	\$ 6,333,904	\$ 3,357,011	\$ 3,068,024	\$ 2,158,109
Working capital ratio . . . . .	2.1 to 1	4.4 to 1	3.1 to 1	2.9 to 1	2.2 to 1
Long term debt . . . . .	\$ 6,203,339	\$ 6,490,912	\$ 5,475,187	\$ 5,737,048	\$ 3,609,900
Interest coverage before depreciation and depletion . . . . .	9.3	8.3	7.6	8.3	10.2
Interest coverage after depreciation and depletion . . . . .	5.8	5.3	4.7	5.0	6.2
Shareholders' equity . . . . .	\$16,827,457	\$15,401,186	\$10,606,808	\$ 9,274,485	\$ 8,199,401
Number of preferred shares outstanding . . . . .	171,745	175,000	—	—	—
Preferred share dividend coverage . . . . .	10.7	9.4	—	—	—
Number of common shares outstanding . . . . .	797,865	795,565	783,340	762,065	754,096
Common shareholders' equity per share . . . . .	\$ 16.78	\$ 14.96	\$ 13.54	\$ 12.17	\$ 10.87
Earnings per common share . . . . .	\$ 2.33	\$ 2.16	\$ 1.80	\$ 1.48	\$ 1.16
Cash flow (net profits + non cash expense — non cash income) . . . . .	\$ 3,507,833	\$ 2,988,932	\$ 2,364,756	\$ 1,875,572	\$ 1,577,165
Cash flow per common share . . . . .	\$ 4.40	\$ 3.75	\$ 3.02	\$ 2.46	\$ 2.09
Percentage of cash flow to shareholders' equity . . . . .	20.8%	19.4%	22.3%	20.2%	19.2%
Purchase of fixed assets (net) . . . . .	\$ 5,011,473	\$ 3,919,050	\$ 1,757,144	\$ 2,943,078	\$ 2,299,409
Fixed assets including excess cost of shares of subsidiaries . . . . .	\$19,192,866	\$15,567,157	\$12,841,424	\$12,105,298	\$10,043,574
Propane sales . . . . .	\$ 9,858,306	\$ 9,104,510	\$ 8,044,833	\$ 6,674,612	\$ 6,157,192
Merchandise sales . . . . .	\$ 3,842,570	\$ 3,326,952	\$ 3,230,125	\$ 2,982,902	\$ 2,670,567
Propane gallonage sales . . . . .	68,608,341	57,570,149	48,865,001	39,210,201	35,424,893





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**CANADIAN  
HYDROCARBONS  
LIMITED**

**REPORT TO THE SHAREHOLDERS  
FOR THE YEAR ENDED  
DECEMBER 31, 1966**





# CANADIAN HYDROCARBONS LIMITED

## Directors

\*Richard A. Bethell, Montreal, Quebec  
Fernand E. Chenu, Brussels, Belgium  
Donald M. Deacon, Unionville, Ontario  
J. Howard Kelly, Q.C., Calgary, Alberta  
Dr. Courtney Pitt, Jenkintown, Pennsylvania  
Raymond A. Rich, Philadelphia, Pennsylvania  
George C. Solomon, Regina, Saskatchewan  
J. Grant Spratt, Calgary, Alberta  
David R. Williams, Jr., Chagrin Falls, Ohio

*\*Retired February 9, 1967*

## Officers

Raymond A. Rich, Chairman of the Board  
Donald M. Deacon, President  
Gerald M. Miller, Vice-President and General Manager  
Donald C. Ferns, C.A., Vice-President  
Dennis A. Anderson, C.A., Vice-President and Treasurer  
Frederick T. Phillips, Secretary

## HEAD OFFICE:

250 Elveden House, Calgary, Alberta

## TRANSFER AGENTS AND REGISTRAR:

Montreal Trust Company

## U.S. TRANSFER AGENTS:

Morgan Guaranty Trust Company of New York

## U.S. REGISTRAR:

Manufacturers Hanover Trust Company

## TRUSTEE AND REGISTRAR FOR DEBENTURES:

The Royal Trust Company

## BANKERS:

Bank of Montreal

## AUDITORS:

Clarkson, Gordon & Co.

## SOLICITORS:

MacKimmie, Matthews, Wood, Phillips & Smith

## PRINCIPAL SUBSIDIARIES:

Canadian Propane Consolidated Limited,  
CHL Oil & Gas Limited  
Canadian Natural Gas Liquids Limited

## NOTICE

Effective January 1, 1967 Canadian Hydrocarbons purchased all the common shares of Great Northern Gas Utilities Ltd. Since the transaction was not effective in 1966, the results of Great Northern have not been consolidated with those of the Company but for informative reasons the annual report of Great Northern for the year ended December 31, 1966 has been reproduced in the back of this report.

The Annual General Meeting of the Company is to be held at the Head Office, Thursday, May 18, 1967, at 10.00 a.m.

Ce rapport annuel peut être obtenu en français, du siège social.

## HIGHLIGHTS

	Years ended December 31		% Increase (or Decrease)
	1966	1965	
Gross Revenue . . . . .	\$16,971,262	\$15,236,190	11.4%
Gallorage L.P.G. . . . .	75,658,340	64,402,552	17.5%
Net Earnings . . . . .	\$ 1,985,350	\$ 1,960,629	1.3%
Working Capital . . . . .	\$ 3,055,979	\$ 3,643,018	(11.1%)
Working Capital Ratio . . . . .	1.7:1	2.7:1	
Depreciation & Depletion . . . . .	\$ 1,694,168	\$ 1,442,455	17.5%
Long Term Debt . . . . .	\$ 6,644,335	\$ 6,130,903	8.4%
Preferred Shares Outstanding . . . . .	168,265	172,575	(2.5%)
Dividends Paid on Preferred Shares . . . . .	\$ 187,128	\$ 191,861	(2.5%)
Common Shares Outstanding . . . . .	798,415	796,415	.3%
Cash Flow per Common Share . . . . .	\$ 4.56	\$ 4.19	8.8%
Earnings per Common Share . . . . .	\$ 2.25	\$ 2.22	1.6%
Dividends Paid on Common Shares . . . . .	\$ 399,070	\$ 358,098	11.4%
Equity per Common Share . . . . .	\$ 17.85	\$ 16.11	10.8%



The Radium Hot Springs Hotel, B.C. uses propane exclusively for heating comfort and convenient restaurant facilities.



## REVIEW OF THE YEAR

### To the Shareholders:

Canadian Hydrocarbons Limited has completed another successful year in spite of a considerable increase in product costs. All of these costs could not be passed on to customers and thus had an adverse effect on earnings.

### Financial

Gross revenues attained an all-time high of \$16,971,262 for the twelve months ended December 31, 1966 compared with \$15,236,190 in the same period of 1965, an increase of 11.4%. Net earnings were \$1,985,350 in 1966 which, after preferred dividends is equivalent to \$2.25 per common share, compared with \$1,960,629 (\$2.22 per common share) in 1965. Cash flow was equivalent to \$4.56 per share, an increase of 8.8% over \$4.19 per share the previous year.

The Company has changed its year end to December 31 because the calendar year provides a reporting period which reduces the effect of the variation caused by a cold winter following a warm winter and vice versa. The calendar year also coincides with the financial year of Great Northern Gas Utilities Ltd., the acquisition of which was reported recently

to shareholders.

Despite the pressure of rising costs, greater efficiencies in operation have resulted in the ratio of operating expenses to gross revenues being maintained at 1965 levels.

Earnings reported to the shareholders for the six months ended September 30, 1966 included a provision for income taxes. However, the Company subsequently purchased oil and gas properties, acquisition costs of which were written off for tax purposes thereby eliminating income taxes payable for the period ended December 31, 1966.

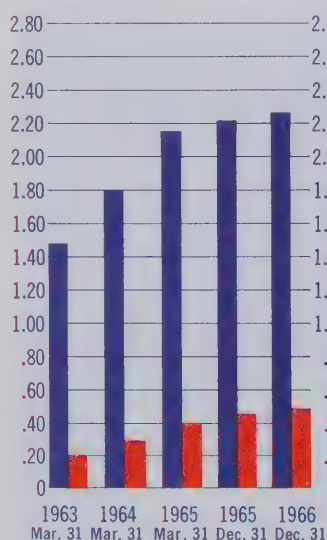
### Marketing

Gallonge of propane sold increased from 64,402,552 gallons to 75,658,340 gallons. The net increase of over 4,000 bulk storage customers was one of the highest in the Company's history. Owing to the increased cost of propane, market growth in the U.S. Pacific Northwest has been slow. In Quebec the Company has continued to grow rapidly. Operating results in both these areas are still below those in Western Canada.

The propane tractor carburetion programme commenced in 1965 established this as an important source of new busi-

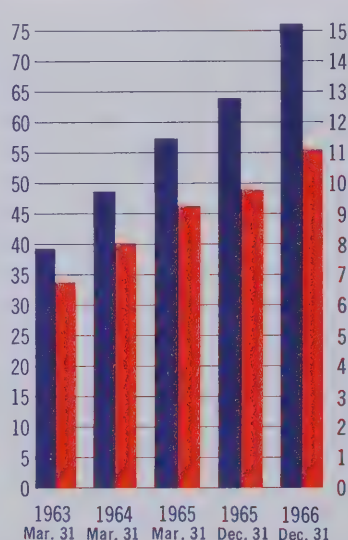
#### Earnings and dividends per share

■ Earnings per share ■ Dividends per share



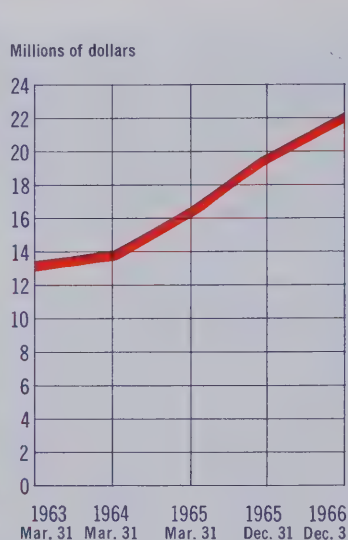
#### Propane sales

■ Millions of gallons ■ Millions of dollars



#### Investment in plant and equipment

Millions of dollars



#### Degree day comparison

■ Above normal ■ Below normal

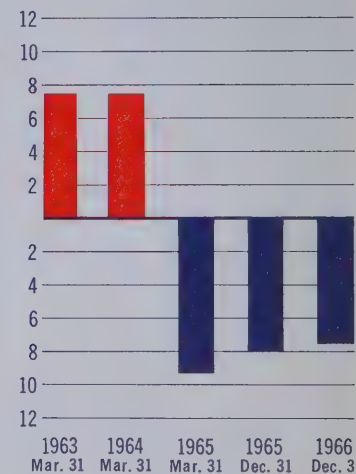


Chart shows percentage variation in degree days from normal temperature adjusted to reflect effect on heating load.



Dealers and employees keep abreast of modern techniques at a Company carburetion service school.



This new service centre symbolizes the progressive development of the expanding propane market.



ness. It is expected propane will continue to make substantial inroads into the total tractor fuel market, particularly in Alberta.

### Capital Expansion

During the year ended December 31, 1966 capital expenditures amounted to \$4,172,963 which included customer storage tanks, nine new branch plants and some acquisitions. The Company also continued its policy of investing in oil and gas properties and is continuing to seek out new properties for investment in this phase of the petroleum industry.

### Product Supply

Alberta Underground Storage was again used to capacity and is operating successfully, greatly contributing to the Company's outstanding record of uninterrupted supplies to customers in periods of unusually heavy demand. Although product costs have increased rapidly, the improved balance between product supply and demand is resulting in more orderly marketing and has created the incentive necessary for producers to again increase output of propane. We believe adequate supplies of product will continue to be available to meet the Company's growing demands.

### Great Northern Gas Utilities Ltd.

Effective January 1, 1967, the Company acquired all the common shares of Great Northern Gas Utilities Ltd. of Edmonton for a consideration of 250,000 common shares and 260,000 second preferred shares (\$25 par) of Canadian Hydrocarbons. Great Northern's gas utility operations will add stability and growth to the Company. Its diversity of services is complementary to those of Canadian Hydrocarbons. The acquisition also considerably enlarges the financial base of the Company and brings a pool of talent and resources which should enable it to develop new opportunities for improvement in administrative systems and procedures.

During the coming year the directors foresee a close programme of liaison and improvement in operations with Great Northern which should result in continued growth. However, upward pressures on product and other costs are expected to prevail and these may have an effect on earnings.

Submitted on behalf of the Board of Directors  
Canadian Hydrocarbons Limited



Chairman of the Board



President



Drilling rigs powered by propane are being used in increasing numbers for efficient low-cost operation.





The mobile rail and truck terminal at Whitecourt, Alberta shown in these two pictures was installed in forty-eight hours.



Propane-fired stress relieving equipment being used at the Athabasca Tar Sands project at Fort McMurray.



Coal mine shafts at Canmore, Alberta are supplied with fresh air heated by propane gas.



120 housing units and a shopping centre in northern British Columbia are serviced efficiently and economically by propane.



## CONSOLIDATED BALANCE SHEET

Canadian Hydrocarbons Limited  
and its Subsidiaries

December 31, 1966 and March 31, 1966

### Assets

	December 31 1966	March 31 1966
<b>CURRENT:</b>		
Cash . . . . .	\$ 603,144	\$ 1,244,799
Marketable securities at cost (quoted market value December 31— \$345,000) . . . . .	396,163	363,653
Accounts and notes receivable . . . . .	4,135,733	3,130,652
Inventories at cost which is lower than market . . . . .	2,233,301	1,744,726
Prepaid expenses . . . . .	92,697	79,519
	<u>7,461,038</u>	<u>6,563,349</u>
<b>INVESTMENTS AT COST:</b>		
Shares of and advances to affiliates . . . . .	162,480	357,044
Debenture and notes receivable . . . . .	511,511	534,040
	<u>673,991</u>	<u>891,084</u>
<b>FIXED AT COST (Note 2) . . . . .</b>	<b>27,499,990</b>	<b>24,680,458</b>
Less accumulated depreciation and depletion . . . . .	8,953,774	7,838,630
	<u>18,546,216</u>	<u>16,841,828</u>
<b>OTHER:</b>		
Deferred charges less amounts written off . . . . .	161,227	
Debt financing expenses less amounts written off . . . . .	180,297	184,144
Excess of cost of shares of subsidiaries over net book value at dates of purchase . . . . .	2,351,038	2,351,038
	<u>2,692,562</u>	<u>2,535,182</u>
	<u>\$29,373,807</u>	<u>\$26,831,443</u>

## Liabilities

	December 31	March 31
	1966	1966
<b>CURRENT:</b>		
Bank loan—secured . . . . .	\$ 1,075,000	\$ 750,000
Accounts payable and accrued charges . . . . .	2,634,291	1,863,129
Current maturities of long term debt (Note 4) . . . . .	695,768	495,154
	<u>4,405,059</u>	<u>3,108,283</u>
<b>LONG TERM DEBT (Note 4) . . . . .</b>	<b>6,644,335</b>	<b>6,203,339</b>
<b>DEFERRED INCOME AND DEPOSITS . . . . .</b>	<b>703,615</b>	<b>692,364</b>
<b>SHAREHOLDERS' EQUITY:</b>		
Capital (Note 5)—		
Authorized— 250,000 first preferred shares of a par value of \$20 each		
300,000 second preferred shares of a par value of \$25 each		
3,500,000 common shares of no par value		
Outstanding— 168,265 5½% cumulative, redeemable first preferred shares, Series A (March 31—		
171,745 shares) . . . . .	3,365,300	3,434,900
798,415 common shares (March 31—		
797,865 shares) . . . . .	5,843,088	5,834,679
	<u>9,208,388</u>	<u>9,269,579</u>
Retained earnings (Notes 5 and 6) . . . . .	8,412,410	7,557,878
	<u>17,620,798</u>	<u>16,827,457</u>

On behalf of the Board :

ard:

*[Signature]*

Director.

Shiracou

Director.

\$29,373,807

\$26,831,443

(See accompanying notes)

## Auditors' Report

To the Shareholders of Canadian Hydrocarbons Limited.

We have examined the consolidated balance sheet of Canadian Hydrocarbons Limited and its subsidiaries at December 31, 1966 and the consolidated statements of earnings, retained earnings and source and application of funds for the nine months ended on that date. We have also examined the consolidated statement of earnings for the years ended December 31, 1966 and 1965. Our examination included a general review of the accounting procedures and such tests of accounting records and other supporting evidence as we considered necessary in the circumstances.

In our opinion the statements mentioned above present fairly the financial position of Canadian Hydrocarbons Limited and its subsidiaries at December 31, 1966, the results of their operations and source and application of funds for the nine months ended December 31, 1966 and the results of operations for the years ended December 31, 1966 and 1965, in accordance with generally accepted accounting principles applied on a consistent basis.

Calgary, Alberta. March 11, 1967.

Blackburn, Gordon & Co.  
Chartered Accountants



## CONSOLIDATED STATEMENT OF EARNINGS

Canadian Hydrocarbons Limited

and its Subsidiaries

for the nine months ended December 31, 1966

and the years ended December 31, 1966 and 1965

	Nine months ended December 31,	Year ended December 31,	
	1966	1966	1965
Revenue :			
Sales . . . . .	\$11,224,951	\$15,952,090	\$14,321,753
Installation rentals earned . . . . .	674,202	917,063	750,587
Interest and other income . . . . .	89,836	102,109	163,850
	<u>11,988,989</u>	<u>16,971,262</u>	<u>15,236,190</u>
Expenses :			
Cost of gas and merchandise sold . . . . .	5,667,684	7,900,130	7,019,137
Operating, selling and administrative expenses . . . . .	3,514,420	4,962,744	4,379,911
Interest and expense on long term debt. . . . .	323,397	428,870	434,058
Depreciation . . . . .	1,197,539	1,579,129	1,383,916
Depletion . . . . .	91,970	115,039	58,539
	<u>10,795,010</u>	<u>14,985,912</u>	<u>13,275,561</u>
Net earnings for the period (Note 3) . . . . .	<u>\$ 1,193,979</u>	<u>\$ 1,985,350</u>	<u>\$ 1,960,629</u>

## CONSOLIDATED STATEMENT OF RETAINED EARNINGS

For the nine months ended December 31, 1966

Balance, April 1, 1966 . . . . .	\$ 7,557,878
Add net earnings for the period . . . . .	<u>1,193,979</u>
	8,751,857
Deduct dividends paid :	
Preferred shares . . . . .	\$ 139,843
Common shares . . . . .	<u>199,604</u>
Balance, December 31, 1966 . . . . .	<u>\$ 8,412,410</u>

(See accompanying notes)

## CONSOLIDATED STATEMENT OF SOURCE AND APPLICATION OF FUNDS

Canadian Hydrocarbons Limited  
and its Subsidiaries  
for the nine months ended December 31, 1966

### Funds were provided from:

#### Operations:

Net earnings for the nine months . . . . .	\$ 1,193,979
Add depreciation and depletion . . . . .	1,289,509
Total cash flow from operations . . . . .	<u>2,483,488</u>
Common shares issued . . . . .	8,409
Additional long term debt . . . . .	871,567
Other . . . . .	<u>53,072</u>
	<u>3,416,536</u>

### Funds were applied to:

Purchase of fixed assets (net) . . . . .	2,976,005
Payment of dividends:	
Preferred . . . . .	139,843
Common . . . . .	199,604
Reduction of long term debt . . . . .	430,571
Preferred shares redeemed . . . . .	<u>69,600</u>
	<u>3,815,623</u>
Decrease in working capital during the nine months . . . . .	<u>\$ 399,087</u>

(See accompanying notes)



# NOTES TO FINANCIAL STATEMENTS

Canadian Hydrocarbons Limited  
and its Subsidiaries  
December 31, 1966

## 1. Consolidation and change of year-end

The consolidated financial statements include the accounts of Canadian Hydrocarbons Limited and all its subsidiaries.

The Company has changed its year-end from March 31 to December 31, commencing December 31, 1966. Accordingly, the consolidated statements of earnings, retained earnings and source and application of funds are for a nine month period. For comparative purposes, consolidated earnings are also shown for the years ended December 31, 1966 and 1965.

2. Fixed assets	December 31, 1966	March 31, 1966
Customers' installations . . . . .	\$13,005,541	\$11,773,339
Buildings and equipment. . . . .	7,565,178	7,108,786
Automotive equipment . . . . .	3,485,618	3,319,969
Oil and gas properties and equipment . . . . .	2,939,052	1,995,261
Land . . . . .	504,601	483,103
	<u>27,499,990</u>	<u>24,680,458</u>
Deduct:		
Accumulated depreciation . . . .	8,741,638	7,718,531
Accumulated depletion . . . . .	212,136	120,099
	<u>8,953,774</u>	<u>7,838,630</u>
	<u>\$18,546,216</u>	<u>\$16,841,828</u>

## 3. Income taxes

The companies intend to claim capital cost allowances and the acquisition cost of oil and gas properties in excess of depreciation and depletion recorded in the accounts thereby eliminating income taxes otherwise payable for the nine months ended December 31, 1966 of \$642,000.

At December 31, 1966 the net book value of depreciable assets and oil and gas properties is \$7,690,000 in excess of the amount upon which depreciation and depletion will be allowed for income tax purposes in the future.

4. Long term debt	December 31, 1966	March 31, 1966
6½% Sinking Fund Debentures, Series A, due August 15, 1981, subject to annual sinking fund payments . . . . .	\$ 3,150,000	\$ 3,220,000
6¼% Sinking Fund Debentures, Series B, due December 15, 1982, subject to annual sinking fund payments . . . . .	1,840,000	1,880,000
6% Bank Production Loans, repay- able monthly to September 15, 1972 (secured by oil and gas properties) . . . . .	1,631,406	1,035,938
5% to 7% Notes and Mortgages, maturing on various dates to 1975	718,697	562,555
	<u>7,340,103</u>	<u>6,698,493</u>
Less instalments due within one year included in current liabilities	695,768	495,154
	<u>\$ 6,644,335</u>	<u>\$ 6,203,339</u>

Long term debt maturities and sinking fund requirements for the next five years are as follows:

1967—\$695,768; 1968—\$659,637; 1969—\$658,845; 1970—\$557,592; 1971—\$537,308.

Financing expenses are being amortized over the terms of the issues.

## 5. Capital

By Supplementary Letters Patent dated July 25, 1966 the authorized capital was increased by the creation of 300,000 second preferred shares of a par value of \$25 each and the previously authorized 250,000 preferred shares of a par value of \$20 each were re-designated as first preferred shares.

Of the authorized first preferred shares, 175,000 shares were designated as 5½% cumulative redeemable first preferred shares Series A. 6,735 of these shares, of an aggregate par value of \$134,700, have been redeemed to December 31, 1966 of which 3,480 shares were redeemed during the nine months ended December 31, 1966. Accordingly, consolidated retained earnings at December 31, 1966 includes \$134,700 designated as "capital surplus" under the provisions of Section 61 of the Canada Corporations Act.

The redemption provisions require the company to purchase for redemption first preferred shares Series A of a par value of \$70,000 in each calendar year, if available on the open market, at a price not exceeding their par value, which requirement is cumulative to a maximum of \$140,000 in any calendar year. The company has satisfied its obligations under the redemption provisions to December 31, 1966. In addition, the first preferred shares Series A may be redeemed at any time at a price not exceeding \$21 per share.

During the nine months ended December 31, 1966 the company issued 550 common shares for \$8,409 cash upon exercise of stock options by officers.

At December 31, 1966 options were outstanding to officers and to employees to purchase 6,000 and 5,025 common shares respectively at prices ranging from \$10.20 to \$27.76 per share, exercisable on various dates to March 17, 1972.

## 6. Dividends

The Trust Deed securing certain of the company's long term debt and the provisions attaching to the Series A preferred shares, contain restrictions as to the declaration and payment of cash dividends on common shares, the most restrictive of which limits the payment of such dividends to an amount which would reduce consolidated retained earnings to 125% of the par value of Series A preferred shares then issued and outstanding.

## 7. Additional statutory information

The total remuneration paid during the nine months ended December 31, 1966 to directors of the company, in their capacity as director, officer or employee was \$39,017.

## 8. Subsequent event

Effective January 1, 1967 the company acquired all the outstanding common shares of Great Northern Gas Utilities Ltd. for \$91,000 cash, 250,000 common shares of the company valued at \$6,062,500 and 260,000 second preferred shares of a par value of \$25 each (\$6,500,000), representing a total consideration of \$12,653,500. The preferred shares were designated by Supplementary Letters Patent dated January 25, 1967 as 6% cumulative redeemable participating second preferred shares Series A.

(Financial statements of Great Northern Gas Utilities Ltd. at December 31, 1966 are included in this Annual Report.)

## YEARS IN REVIEW

Canadian Hydrocarbons Limited  
and its Subsidiaries

### Summary of consolidated statements of earnings for the years ended on the dates shown

	December 31 1966	December 31 1965	March 31 1965	March 31 1964	March 31 1963
<b>REVENUE:</b>					
Sales . . . . .	\$15,952,090	\$14,321,753	\$13,503,067	\$12,233,641	\$10,411,891
Installation rentals earned . . . . .	917,063	750,587	653,247	590,108	508,071
Interest and other income . . . . .	102,109	163,850	104,796	27,587	—
	<u>\$16,971,262</u>	<u>\$15,236,190</u>	<u>\$14,261,110</u>	<u>\$12,851,336</u>	<u>\$10,919,962</u>
<b>EXPENSES:</b>					
Cost of gas and merchandise sold . . . . .	\$ 7,900,130	\$ 7,019,137	\$ 6,553,678	\$ 6,285,073	\$ 5,319,141
Operating, selling and administrative expenses . . . . .	4,962,744	4,379,911	4,237,165	3,672,252	3,318,958
Interest and expense on long term debt . . . . .	428,870	434,058	419,041	382,350	281,276
Depreciation and depletion . . . . .	1,694,168	1,442,455	1,248,890	1,096,236	908,393
	<u>\$14,985,912</u>	<u>\$13,275,561</u>	<u>\$12,458,774</u>	<u>\$11,435,911</u>	<u>\$ 9,827,768</u>
<b>EARNINGS:</b>					
Earnings before income taxes . . . . .	\$ 1,985,350	\$ 1,960,629	\$ 1,802,336	\$ 1,415,425	\$ 1,092,194
Provision for income taxes . . . . .	—	—	—	—	(41,663)
Net earnings . . . . .	<u>\$ 1,985,350</u>	<u>\$ 1,960,629</u>	<u>\$ 1,802,336</u>	<u>\$ 1,415,425</u>	<u>\$ 1,133,857</u>
Dividends on preferred shares . . . . .	187,128	191,861	80,957	—	—
Net earnings applicable to common shares . . . . .	<u>\$ 1,798,222</u>	<u>\$ 1,768,768</u>	<u>\$ 1,721,379</u>	<u>\$ 1,415,425</u>	<u>\$ 1,133,857</u>

### Financial and other information

	December 31 1966	December 31 1965	March 31 1965	March 31 1964	March 31 1963
Working capital . . . . .	\$ 3,055,979	\$ 3,643,018	\$ 6,333,904	\$ 3,357,011	\$ 3,068,024
Working capital ratio . . . . .	1.7 to 1	2.7 to 1	4.4 to 1	3.1 to 1	2.9 to 1
Long term debt . . . . .	\$ 6,644,335	\$ 6,130,903	\$ 6,490,912	\$ 5,475,187	\$ 5,737,048
Interest coverage before depreciation and depletion . . . . .	9.6	8.8	8.3	7.6	8.3
Interest coverage after depreciation and depletion . . . . .	5.6	5.5	5.3	4.7	5.0
Shareholders' equity . . . . .	\$17,620,798	\$16,284,232	\$15,401,186	\$10,606,808	\$ 9,274,485
Number of preferred shares outstanding . . . . .	168,265	172,575	175,000	—	—
Preferred share dividend coverage . . . . .	10.6	10.2	9.4	—	—
Number of common shares outstanding . . . . .	798,415	796,415	795,565	783,340	762,065
Common shareholders' equity per share . . . . .	\$ 17.85	\$ 16.11	\$ 14.96	\$ 13.54	\$ 12.17
Earnings per common share . . . . .	\$ 2.25	\$ 2.22	\$ 2.16	\$ 1.80	\$ 1.48
Cash flow (net profits + non cash expense — non cash income) . . . . .	\$ 3,643,275	\$ 3,337,663	\$ 2,988,932	\$ 2,364,756	\$ 1,875,572
Cash flow per common share . . . . .	\$ 4.56	\$ 4.19	\$ 3.75	\$ 3.02	\$ 2.46
Percentage of cash flow to shareholders' equity . . . . .	21.1%	20.5%	19.4%	22.3%	20.2%
Purchase of fixed assets (net) . . . . .	\$ 4,172,963	\$ 4,233,387	\$ 3,919,050	\$ 1,757,144	\$ 2,943,078
Fixed assets including excess cost of shares of subsidiaries . . . . .	\$20,897,254	\$18,372,387	\$15,567,157	\$12,841,424	\$12,105,298
Propane sales . . . . .	\$11,097,023	\$ 9,695,404	\$ 9,104,510	\$ 8,044,833	\$ 6,674,612
Merchandise sales . . . . .	\$ 3,649,975	\$ 3,498,432	\$ 3,326,952	\$ 3,230,125	\$ 2,982,902
Propane gallonage sales . . . . .	75,658,340	64,402,552	57,570,149	48,865,001	39,210,201



**BOARD OF DIRECTORS**

Fernand E. Chenu <i>Brussels, Belgium</i>	Raymond A. Rich <i>Philadelphia, Pennsylvania</i>
E. Jacques Courtois, Q.C. <i>Montreal, Quebec</i>	Anthony C. Rooney <i>Edmonton, Alberta</i>
Marc H. Dhavernas <i>Montreal, Quebec</i>	William Spark <i>Calgary, Alberta</i>
Michael H. Finnell <i>Calgary, Alberta</i>	David R. Williams, Jr. <i>Chagrin Falls, Ohio</i>
Frederick T. Phillips <i>Calgary, Alberta</i>	John H. Williams <i>Tulsa, Oklahoma</i>

**OFFICERS**

Raymond A. Rich, <i>Chairman of the Board and Chief Executive Officer</i>
Anthony C. Rooney, <i>President</i>
Eric Sherwood, <i>Vice-President</i>
D. Ross McRae, <i>Vice-President—Propane</i>
Ernest W. Straus, <i>Secretary-Treasurer</i>

**SUBSIDIARY COMPANIES**

Plains-Western Gas & Electric Co. Ltd. <i>Operating in Alberta, British Columbia and Yellowknife, N.W.T.</i>
Plains-Western Gas (Manitoba) Ltd. <i>Operating in Manitoba and Saskatchewan</i>
Great Northern Gas Company, Limited <i>Operating in Ontario</i>
Rockgas Utilities Ltd. <i>Operating in British Columbia</i>
Rockgas Propane Ltd. <i>Operating in British Columbia</i>
North Shore Propane Company Limited <i>Operating in Ontario</i>

**TRANSFER AGENTS AND REGISTRAR**

Montreal Trust Company, <i>Montreal, Toronto and Edmonton</i>
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**TRUSTEE FOR DEBENTURES**

Montreal Trust Company, <i>Montreal, Toronto and Edmonton</i>
--

**HEAD OFFICE**

10975 – 124th Street, Edmonton, Alberta



## HIGHLIGHTS

	1966	1965	1964	1963
Customers at Year End	51,833	48,928	46,144	43,754
Natural Gas Sales (Thousands of cubic feet)	6,262,492	5,827,574	4,980,469	4,270,844
Propane-Air Gas Sales (Thousands of cubic feet)	231,824	215,962	149,053	115,302
Propane (Gallons)	23,818,530	20,311,593	15,544,642	12,573,403
Electricity (KWH)	11,297,812	10,603,028	9,813,075	9,190,079
Revenue and Other Income	\$11,061,919	\$ 9,869,262	\$ 8,324,526	\$ 7,400,420
Cash Flow	\$ 1,910,257	\$ 1,744,534	\$ 1,516,818	\$ 1,318,107
Net Income	\$ 971,044	\$ 909,611	\$ 782,878	\$ 676,612
Annual Additions to Plant (net)	\$ 2,540,730	\$ 2,318,799	\$ 2,131,328	\$ 1,070,811
Gross Plant	\$24,578,778	\$23,077,080	\$20,871,690	\$18,740,362
Miles of Pipeline (Transmission and Distribution)	1,006	937	898	815





### TO THE SHAREHOLDERS:

The past year's results show a continuing favorable trend in earnings. Operating revenue, net income, cash flow, sales volumes of gas, propane and electricity and number of customers served during 1966 were the highest achieved to date.

### Financial

Operating revenues exceeded \$10,000,000 for the first time with total revenues and other income amounting to \$11,061,919, an increase of \$1,192,657 or 12.1% higher than 1965. Net income for the year was \$971,044, an increase of \$61,433 or 6.75% over the preceding year. After payment of dividends of \$232,500 on preferred shares, earnings attributable to common shares were \$738,544, an increase of \$158,933 over the preceding year.

While the increases in gross revenues and net income for the year are gratifying, higher operating costs are being experienced, reflecting the higher costs of labour and materials as well as the Company's continuing expansion. Management continues to take all indicated and reasonable steps to control operating costs in line with maintaining efficient operations in order that improvement in future earnings and the continuance of fair and competitive rates and prices may be realized. The Company will continue to use all reasonable and effective means to attract new cus-

tomers and to furnish all customers with excellent service at all times.

A table of highlights and illustrative charts are provided in this report showing the growth in sales of commodities and service which the Company sells.

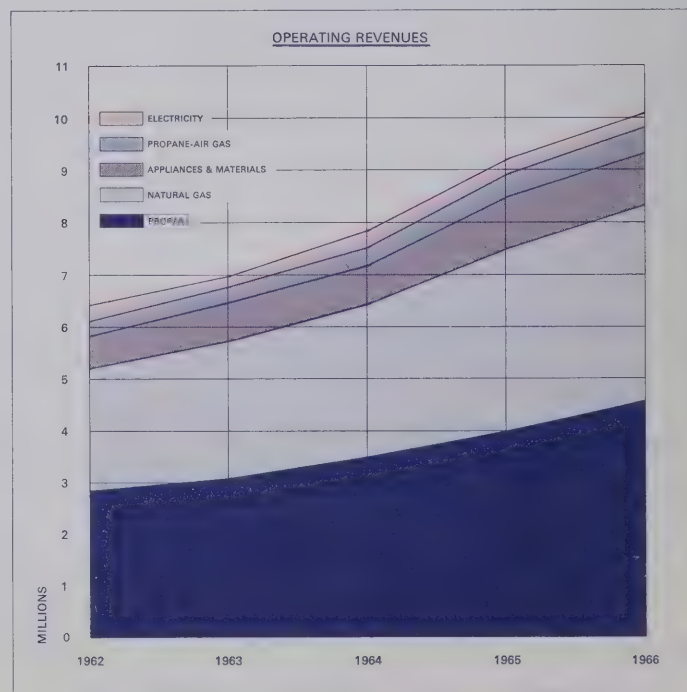
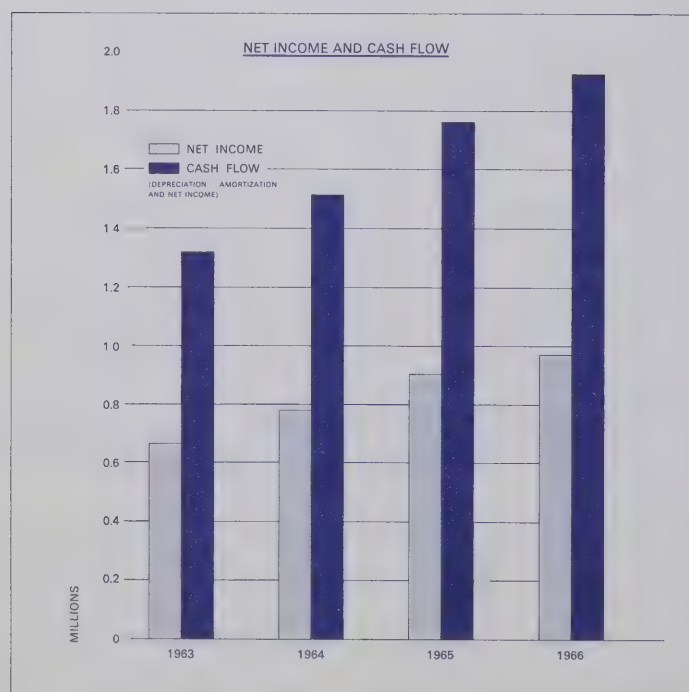
During the year, the Company's investment in Canadian Hydrocarbons Limited was sold and a non-recurring gain of \$1,219,496 was realized. The proceeds from the sale of this investment were used to purchase for cancellation all the outstanding Initial Series Preferred Shares and repay the 6% note due to a shareholder.

In August \$3,000,000—6% Series "A" Preferred Shares were issued and the proceeds in part were used to reduce the bank loan and \$1,900,000 has been set aside for general corporate purposes.

At the year end, working capital, before providing for bank loans and bankers acceptances of \$1,880,000, was \$3,326,234, an increase of \$2,136,220 over the comparable figure of the preceding year end.

### Gas and Product Supply

With the commencement of service to a new large industrial customer in Brandon, Manitoba, most of our gas purchase contracts for that Province were re-negotiated and because of a more favorable load factor considerable savings will result. It is estimated that this customer, a fertilizer plant, will



use ten million cubic feet of gas per day as a feed stock. This plant should be operating at full capacity shortly.

In Alberta, we have contracted with two producers for additional supplies of natural gas and have connected to two new gas wells which are being operated by your Company.

The Company now operates eighteen gas wells in Alberta and with the gas under contract from other gathering systems or pipelines has call on sufficient supply to meet anticipated demand.

The Company continues to contract for propane on a relatively short-term basis, but no difficulty is expected in being able to purchase our full requirements on favorable terms.

#### **Capital Expenditures**

Extensions and improvements to existing plant were made in all franchise areas. Three new communities in Manitoba were connected and are being served by natural gas and a piped propane system was installed in Rumble Beach, British Columbia. A large number of our propane plants were expanded and two new branches were opened during the year. Total additions to plant amounted to \$2,650,889.

Construction has been started on a new office, warehouse propane storage plant and service centre in Burnaby, British Columbia. These new premises will accomodate the

head office personnel of Rockgas Propane Ltd. and the centralization of operations presently established at three locations in and adjacent to Vancouver. On completion, the building will be sold and leased back to Rockgas Propane.

#### **Pacific Northern Gas Ltd.**

As reported last year, your Company is a co-sponsor of Pacific Northern Gas Ltd., a British Columbia company, formed to construct and operate a 430 mile pipeline from north of Prince George, British Columbia to Prince Rupert, with laterals to Kitimat and Smithers and distribution systems to service fourteen communities in the area. Pacific Northern has now been granted a Certificate of Public Convenience and Necessity by the Public Utilities Commission of British Columbia and is proceeding with plans to finance and construct the required facilities.

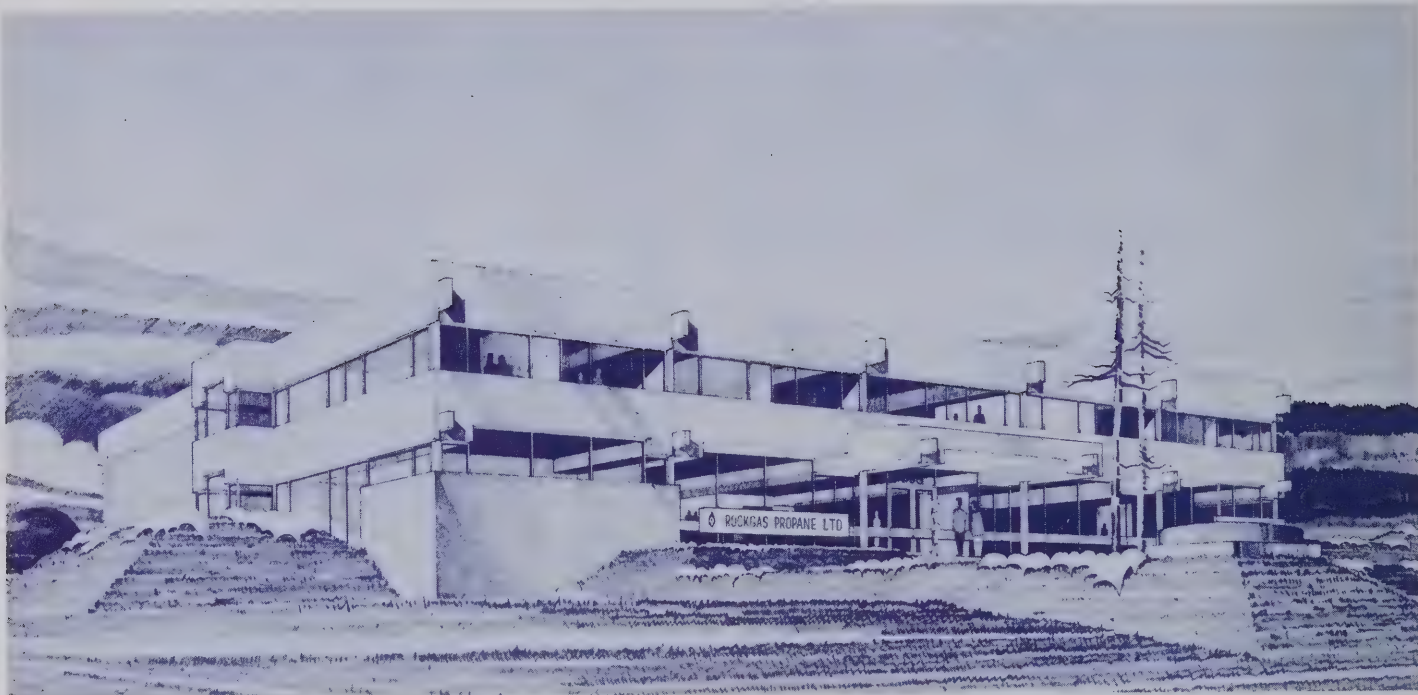
A long-term contract for the sale of gas to a large industrial customer has been negotiated and discussions are taking place with two additional large industrial customers. Agreements with the respective towns are expected to be concluded shortly.

The areas to be served by Pacific Northern have been experiencing rapid growth. The increased pulp and paper mill capacity constructed during 1966 and that projected over the next five years together with the existing and projected lumbering and mining industry in the area make

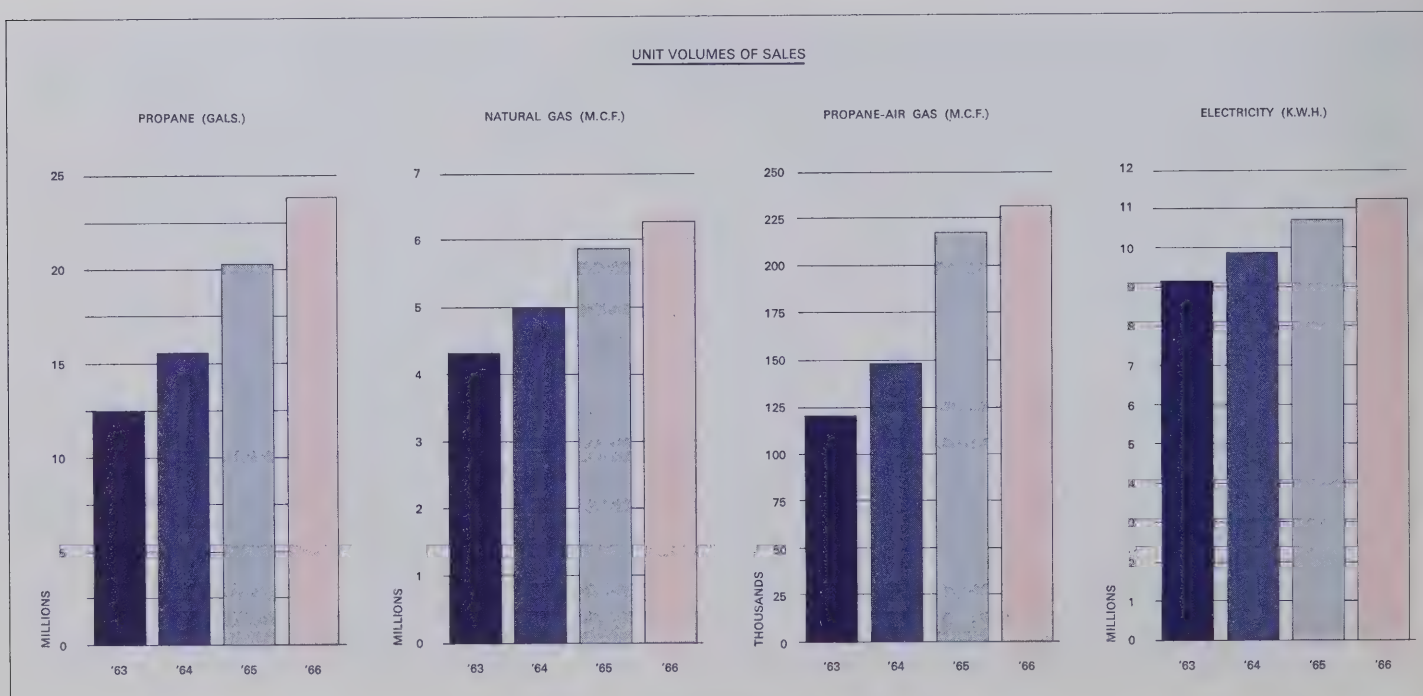


City of Brandon, Manitoba, served natural gas by a subsidiary of Great Northern Gas Utilities Ltd.





Office, Warehouse and Service Centre under construction in Burnaby, British Columbia, for Rockgas Propane Ltd., a subsidiary of Great Northern Gas Utilities Ltd.



the future of Pacific Northern Gas both promising and exciting.

#### Future

The capital expenditures program for 1967 will be in the general order of \$3,000,000 providing for our continuing growth through expansion of present facilities and additions to the number of communities to be served.

The operations of your Company extending from the Pacific Ocean in the West to Ontario in the East and with our electrical distribution system in Yellowknife, N.W.T., recently established as the Capital and Centre of Government for the North West Territories, provide an excellent area for continued expansion in the commodities and services it provides its customers. We hold a high degree of confidence in the Company's future and its ability to participate in the future of Canada.

#### General

Vacancies on the Board of Directors created by the resignations of Gordon H. Allen, Q.C., Richard A. Bethell and Charles E. Garnett, were filled by the appointment to the Board of Marc H. Dhavernas, Michael H. Finnell and Frederick T. Phillips.

Subsequent to the year end, Canadian Hydrocarbons Limited acquired all the outstanding common shares of the

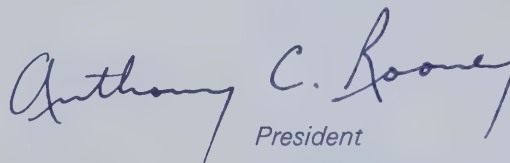
Company from Elwill Development Ltd. As a result of this transaction, Elwill Development Ltd. will own approximately 55% of the outstanding common stock of Canadian Hydrocarbons Limited.

Your Company will continue to maintain its separate corporate entity. However, it is expected that with the larger financial base to work from and the increased pool of talent, opportunities for new investments will occur and improvements in procedures and systems will be achieved.

To all the employees of the Company for their continued efficient and loyal service, we express the sincere appreciation of the Directors.

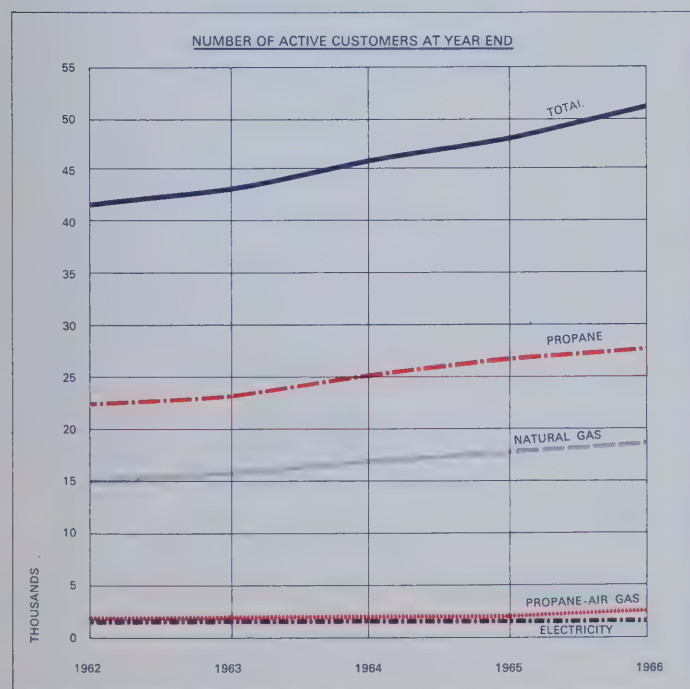


*Chairman of the Board*



*President*

Edmonton, Alberta, April 13, 1967



Yellowknife, Capital of the Northwest Territories, with electric service provided by Plains-Western Gas & Electric Co. Ltd., a subsidiary of Great Northern Gas Utilities Ltd.



**CONSOLIDATED BALANCE SHEET, December 31, 1966***(with comparative figures at December, 1965)*

<b>ASSETS</b>	<b>1966</b>	<b>1965</b>
Properties — at cost (Note 1):		
Transmission lines, distribution systems, propane stations, service equipment, gas wells, land, buildings, transportation equipment, franchises and gas contracts . . . . .	\$24,578,778	\$23,077,080
Less accumulated depreciation and depletion . . . . .	<u>6,105,127</u>	<u>5,715,748</u>
	<u>18,473,651</u>	<u>17,361,332</u>
Investments — at cost:		
Marketable securities (quoted \$14,640; 1965 \$7,134,000) . . . . .	2,440	5,693,394
Other . . . . .	1,000	1,000
Mortgages . . . . .	<u>108,526</u>	<u>107,058</u>
	<u>111,966</u>	<u>5,801,452</u>
Deferred receivables — leases . . . . .	<u>157,167</u>	<u>110,169</u>
5% special refundable tax . . . . .	<u>55,000</u>	<u>—</u>
Current assets:		
Cash . . . . .	364,130	238,866
Short-term investments . . . . .	1,900,000	—
Accounts receivable . . . . .	2,132,452	1,676,669
Conditional sales agreements . . . . .	135,076	89,095
Inventories of appliances and materials at lower of cost or net realizable value . . . . .	896,015	740,521
Prepaid expenses . . . . .	<u>140,283</u>	<u>117,051</u>
	<u>5,567,956</u>	<u>2,862,202</u>
Deferred charges:		
Share issue costs and unamortized incorporation costs . . . . .	—	98,273
Development costs . . . . .	41,421	18,749
Conversion and plant costs (Note 2) . . . . .	169,967	173,087
Unamortized debenture issue costs and discounts . . . . .	<u>—</u>	<u>306,392</u>
	<u>211,388</u>	<u>596,501</u>
	<u>\$24,577,128</u>	<u>\$26,731,656</u>

*The attached notes are an integral part of this financial statement.*

# LIABILITIES

	1966	1965
Capital stock and surplus:		
Capital stock (Note 3) —		
Preferred:		
Authorized —		
250,000 shares of a par value of \$25, issuable in series		
Issued and fully paid —		
120,000 cumulative redeemable 6% series A with a par value of \$25, issued during 1966 for cash . . . . .	\$ 3,000,000	\$ —
300,000 cumulative redeemable 5½% initial series redeemed in 1966 at par . . . . .	—	6,000,000
Common:		
Authorized —		
5,000,000 shares of no par value		
Issued and fully paid —		
3,130,000 shares . . . . .	6,034,970	6,034,970
Surplus (Note 4) . . . . .	1,506,518	1,165,558
	<u>10,541,488</u>	<u>13,200,528</u>
Customers' contributions in aid of construction . . . . .	249,149	203,755
Term debt (Note 5) . . . . .	<u>8,957,437</u>	<u>10,187,250</u>
Deferred liabilities:		
Unearned lease income on propane tanks . . . . .	424,365	405,001
Dealers' and customers' refundable deposits . . . . .	282,967	252,934
	<u>707,332</u>	<u>657,935</u>
Current liabilities:		
Bank loan (secured) . . . . .	1,480,000	810,000
Bankers' acceptances (secured) . . . . .	400,000	—
Accounts payable . . . . .	1,716,307	1,054,212
Income taxes payable . . . . .	233,885	246,810
Current instalments on term debt . . . . .	39,812	99,417
Accrued interest . . . . .	251,718	271,749
	<u>4,121,722</u>	<u>2,482,188</u>
	<u>\$24,577,128</u>	<u>\$26,731,656</u>

On behalf of the Board:

R. A. Rich, *Director*

Anthony C. Rooney, *Director*



**CONSOLIDATED STATEMENT OF INCOME for the year ended December 31, 1966***(with comparative figures for 1965)*

	1966	1965
Operating revenue:		
Sales . . . . .	\$10,118,433	\$ 9,117,042
Sundry . . . . .	776,149	573,507
	<u>10,894,582</u>	<u>9,690,549</u>
Expenses:		
Cost of sales . . . . .	4,512,812	3,927,904
Operating, selling and administrative expenses . . . . .	3,513,966	3,077,131
Interest . . . . .	638,703	629,477
Depreciation and amortization . . . . .	952,394	849,139
	<u>9,617,875</u>	<u>8,483,651</u>
Operating income . . . . .	1,276,707	1,206,898
Other income . . . . .	167,337	178,713
Income before income taxes . . . . .	1,444,044	1,385,611
Income taxes (Note 6) . . . . .	473,000	476,000
Net income for the year . . . . .	<u>\$ 971,044</u>	<u>\$ 909,611</u>

**CONSOLIDATED STATEMENT OF SURPLUS for the year ended December 31, 1966***(with comparative figures for 1965)*

	1966	1965
Earned surplus:		
Balance, beginning of year . . . . .	\$1,075,858	\$ 871,847
Net income for the year . . . . .	971,044	909,611
Gain on sale of investment . . . . .	1,219,496	—
	<u>3,266,398</u>	<u>1,781,458</u>
Dividends paid —		
Preferred . . . . .	232,500	330,000
Common . . . . .	500,800	375,600
	<u>733,300</u>	<u>705,600</u>
Write-off of deferred expenses and intangible assets —		
Share issue costs and unamortized incorporation costs . . . . .	321,869	—
Unamortized debenture issue costs and discounts . . . . .	304,672	—
Integration and lease value . . . . .	489,739	—
	<u>1,116,280</u>	<u>—</u>
Balance, end of year . . . . .	1,416,818	1,075,858
Excess of book value over cost of investment in subsidiary companies at acquisition . . . . .	89,700	89,700
	<u>\$1,506,518</u>	<u>\$1,165,558</u>

*The attached notes are an integral part of the financial statements.*

**CONSOLIDATED STATEMENT OF SOURCE AND APPLICATION OF FUNDS** for the year ended December 31, 1966  
*(with comparative figures for 1965)*

	1966	1965
Funds were provided from:		
Operations —		
Net earnings for the year . . . . .	\$ 971,044	\$ 909,611
Add:		
Depreciation and amortization . . . . .	952,394	849,139
Other — non-cash income and expenses (net) . . . . .	(13,181)	(14,216)
Total cash flow from operations . . . . .	1,910,257	1,744,534
Preferred shares issued . . . . .	3,000,000	—
Issue of 6% sinking fund debentures . . . . .	—	9,000,000
Sale of investments . . . . .	6,910,475	—
Other . . . . .	50,625	41,169
	<u>11,871,357</u>	<u>10,785,703</u>
Funds were applied to:		
Purchase of fixed assets (net) . . . . .	2,540,730	2,318,799
Preferred shares purchased for cancellation . . . . .	6,000,000	—
Repayment of term debt . . . . .	1,229,813	3,870,355
Payment of dividends —		
Preferred . . . . .	232,500	330,000
Common . . . . .	500,800	375,600
Share and debenture issue costs . . . . .	223,597	321,868
5% special refundable tax . . . . .	55,000	—
Other . . . . .	22,697	18,239
	<u>10,805,137</u>	<u>7,234,861</u>
Increase in working capital . . . . .	<u>\$ 1,066,220</u>	<u>\$ 3,550,842</u>

*The attached notes are an integral part of the financial statements.*



NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS, December 31, 1966

NOTE 1. PROPERTIES:

Properties are stated at cost except as to appraisals increasing previously stated values by \$469,883, subsequently reduced by \$181,915 of depreciation charged to operations. These appraisals were reflected in the books of the respective subsidiaries prior to acquisition by the company.

NOTE 2. CONVERSION AND PLANT COSTS:

The total of \$169,967 is to be amortized in the following manner —

(a) The cost of conversion of customer appliances from manufactured gas to propane - air gas in the amount of \$114,977, and changes to the distribution system in the amount of \$36,269 are to be amortized commencing in the year in which natural gas is introduced.

(b) Retirement of a gas plant in the amount of \$18,721 to be amortized at an annual rate of \$3,120.

NOTE 3. CAPITAL STOCK:

Preferred shares —

Supplementary letters patent dated June 30, 1966, cancelled 50,000 unissued preferred shares of the par value of \$20, created 250,000 preferred shares of the par value of \$25 issuable in series and designated 120,000 such shares as 6% cumulative redeemable preferred shares series A.

The series A preferred shares are redeemable at any time at a price of \$26.25 per share plus accrued and unpaid dividends.

During the year the company purchased for cancellation 300,000 cumulative redeemable preferred shares, 5½% initial series, of the par value of \$20.

NOTE 4. DIVIDENDS:

Provisions attaching to the series A preferred shares limit the declaration and payment of cash dividends on common shares to the consolidated net earnings of the company and its subsidiaries earned after December 31, 1965.

NOTE 5. TERM DEBT:

	1966	1965
6% sinking fund debentures, series A due January 15, 1985 . . . . .	\$ 8,910,000	\$ 9,000,000
6% notes payable due to shareholders and payable on demand . . . . .	—	1,100,000
5% note due 1967 . . . . .	24,000	101,000
5% agreement payable . . . . .	—	6,605
5½% notes payable 1967-1970 . . . . .	63,249	79,062
	<u>8,997,249</u>	<u>10,286,667</u>
Less current instalments shown as a current liability . . . . .	39,812	99,417
	<u>\$ 8,957,437</u>	<u>\$10,187,250</u>

Under the provisions of the trust indenture payments to the sinking fund trustee are required so as to retire debentures as follows:

	Annual retirement	Total to be retired
1968-1970	\$ 90,000	\$ 270,000
1971-1974	180,000	720,000
1975-1978	270,000	1,080,000
1979-1982	360,000	1,440,000
1983-1984	450,000	900,000
		<u>\$ 4,410,000</u>

#### NOTE 6. INCOME TAXES:

Income taxes otherwise payable have been reduced by \$1,819,000 of which \$191,000 pertains to the current year, by claiming capital cost allowance in excess of depreciation recorded in the accounts.

#### NOTE 7. OTHER STATUTORY INFORMATION:

Remuneration of directors as directors, officers or employees of the company during the year amounted to \$51,000.

### AUDITORS' REPORT

To the Shareholders of  
GREAT NORTHERN GAS UTILITIES LTD.:

We have examined the consolidated balance sheet of Great Northern Gas Utilities Ltd. and its subsidiary companies as at December 31, 1966 and consolidated statements of income and surplus for the year ended on that date. Our examination included a general review of the accounting procedures and such tests of accounting records and other supporting evidence as we considered necessary in the circumstances.

In our opinion the accompanying consolidated balance sheet and consolidated statements of income and surplus present fairly the financial position of the companies as at December 31, 1966 and the results of their operations for the year ended on that date in accordance with generally accepted accounting principles applied on a basis consistent with that of the preceding year.

Our examination also included the accompanying consolidated statement of source and application of funds which, in our opinion, when considered in relation to the aforementioned consolidated financial statements, presents fairly the sources and applications of funds of the companies for the year ended December 31, 1966.

February 24, 1967

CLARKSON, GORDON & CO.  
Chartered Accountants



## GAS SERVICE COAST TO COAST

With the purchase of Great Northern Gas Utilities Ltd., Canadian Hydrocarbons is serving customers from the Atlantic to the Pacific.

### Distribution Facilities

The following lists the extensive facilities now available through the company and its subsidiaries:

Piped gas franchises.....	33
Retail branches.....	118
Storage points.....	29
Consignee Operated Plants.....	52
Railway Tank Cars.....	111
Highway Transports.....	35
Bulk Propane Delivery Trucks.....	214
Service Trucks and Vehicles.....	285
Employees.....	706
Customers.....	126, 756
Miles of Pipeline (Transmission and Distribution).....	1006

### Processing Facilities

Canadian Natural Gas Liquids Limited operates a gas processing plant and gathering system in the Acheson Field on the outskirts of Edmonton, Alberta. This facility processed approximately 1,900,000 Mcf of gas during the year ended December 31, 1966. This plant is a major source of propane in the immediate Edmonton area.

### Storage Facilities

The Company owns a 40% interest in Alberta Underground Storage Limited, which provides the Company with underground storage space for approximately 12,000,000 gallons. It continues to be an important factor in meeting emergency demand situations.

In addition, the combined field storage at customers' locations is 25,047,500 gallons and above ground storage at plant locations is 3,986,600 gallons.

### Specialized Facilities

Subsidiaries of Great Northern Gas Utilities Ltd. have a 90,000 gallon barge for the delivery of propane to coastal points of British Columbia and to Vancouver Island, and twelve pieces of heavy construction equipment for the installation and maintenance of gas transmission and distribution systems.



### Retail Branches

#### Yukon

Watson Lake  
Whitehorse

#### British Columbia

Abbotsford  
Burns Lake  
Castlegar  
Chilliwack  
Courtenay  
Cranbrook  
Creston  
Dawson Creek  
Duncan  
Endako  
Fort Nelson  
Fort St. John  
Golden  
Houston  
Invermere  
Kamloops  
Kelowna  
Kitimat  
Monte Creek  
Nanaimo  
Nelson  
Newton  
Penticton  
Port Alberni  
Port McNeill  
Powell River  
Prince George  
Prince Rupert  
Quesnel  
Revelstoke

#### Rumble Beach

Salmon Arm  
Smithers  
Terrace  
Valemont  
Vancouver  
Vanderhoof  
Vernon  
Victoria  
Williams Lake

#### Alberta

Athabasca  
Barrhead  
Bow Island  
Brooks  
Calgary  
Calmar  
Camrose

#### Cardston

Castor  
Drayton Valley  
Drumheller  
Edmonton  
Edson  
Fort Macleod  
Fort McMurray  
Grande Prairie  
High Prairie  
High River  
Innisfail  
Jasper  
Leduc  
Lethbridge  
Lloydminster  
Morinville  
Medicine Hat  
Oyen

#### Peace River

Ponoka  
Red Deer  
St. Paul  
Stettler  
Three Hills  
Two Hills  
Valleyview  
Westlock  
Willingdon  
Wrentham  
Assiniboia  
Estevan  
Humboldt  
Kindersley  
Meadow Lake  
Melfort

#### Moose Jaw

North Battleford  
Prince Albert  
Regina  
Rosetown  
Saskatoon  
Swift Current  
Weyburn  
Yorkton

#### Manitoba

Altona  
Beausejour  
Brandon  
Carberry  
Carman  
Dauphin  
Dominion City  
Elm Creek

#### Letellier

Morden  
Plum Coulee  
Shoal Lake  
St. Boniface  
St. Joseph  
Swan River  
Virden  
Winkler  
Winnipeg

#### Ontario

Blind River  
Chapleau  
Espanola  
Fort Frances  
Fort William  
Kenora  
Sault Ste. Marie





# *Legend*

- Retail branches
- Storage points
- ▲ Consignees
- Piped gas franchises

Vermilion Bay Wawa	<i>United States</i> Longview, Wash. Vancouver, Wash. Grants Pass, Ore. Hood River, Ore. Klamath Falls, Ore. McMinnville, Ore. Medford, Ore. Springville, Ore.	Bonnyville Cremona Rainbow Lake Wainwright	Richmond Sceptre Senate Shaunavon Torquay Waskesiu	Calgary Cardston Claresholm Crossfield Edmonton Freedom Hahna High Level Hughenden Mayerthorpe Milk River Olds Pincher Creek Red Deer Rocky Mountain House Taber Vermilion Vulcan	Wetaskiwin Wildwood	Portage la Prairie Souris
<i>Quebec</i> Amqui Grande Rivière Hauterive Mont-Joli Montreal Rimouski Sept-Iles		<i>Quebec</i> Pointe à la Croix	<i>United States</i> Mossyrock Sutherland		<i>Saskatchewan</i> Carlyle Climax Cutknife Hudson Bay Lac la Ronge Leader Maple Creek Regina St. Walburg Saskatoon	<i>Ontario</i> Atikokan Kapuskasing
<i>New Brunswick</i> Campbellton	<b>Storage Points</b> <i>British Columbia</i> Blue River Fraser Lake Grand Forks	<i>Saskatchewan</i> Abbey Coronach Creelman Eatonia Esterhazy Golden Prairie Gull Lake Kamsack Mendham Oxbow	<b>Consignee Operators</b> <i>British Columbia</i> Nakusp			<i>Quebec</i> Mariville Matane Montreal New Richmond Quebec City Richmond Rimouski St. Felicien
<i>Northwest Territories</i> Hay River Yellowknife	<i>Alberta</i> Banff		<i>Alberta</i> Boyle		<i>Manitoba</i> Gimli Killarney Morris	<i>Yukon and Alaska</i> Haines



